

1.0 CALL TO ORDER

2.0 APPROVAL OF AGENDA

3.0 MINUTES

3.1 SPECIAL MEETING HELD NOVEMBER 4, 2025

[Schedule A](#)

3.2 SPECIAL MEETING HELD NOVEMBER 27, 2025

[Schedule B](#)

3.3 REGULAR MEETING HELD DECEMBER 2, 2025

[Schedule C](#)

4.0 ACTION ITEMS:

4.1 2026 DIRECTOR-AT-LARGE APPOINTMENT TO BRWC

Administration recommends that Council nominates Mr. Ivan Kusal to be recommended to the BRWC for re-appointment to the director-at-large position for the term January 1, 2026 to December 31, 2026.

[Schedule D](#)

4.2 OPERATIONAL AGREEMENT – BARRHEAD REGIONAL WATER COMMISSION

Administration recommends that Council authorizes the Reeve and County Manager to sign the Operational Agreement as presented by the BRWC.

[Schedule E](#)

4.3 UPDATE TO POLICY PS-012 CPO UNIFORM & EQUIPMENT STANDARDS

Administration recommends that Council approve Policy PS-012 CPO Uniform & Equipment Standards as amended.

[Schedule F](#)

4.4 BYLAW 1-2026 – RATES & FEES BYLAW

Administration recommends that Council consider 3 readings of Rates & Fees Bylaw 1-2026 as presented.

[Schedule G](#)

4.5 2026 INTERIM OPERATING BUDGET & 2026 CAPITAL BUDGET

Administration recommends that:

1. Council approve the 2026 INTERIM Operating Budget of \$19,181,064 as presented.
2. Council approve the 2026 Capital Budget of \$10,624,042 as presented.

[Schedule H](#)

5.0 REPORTS

5.1 COUNTY MANAGER REPORT

Administration recommends that Council accept the County Manager's report for information.

- Resolution Tracking List
[Schedule I](#)
- Misty Ridge Committee appointment – request from Councillor
- AAIP Rural Renewal Stream – October 2025 Stat Report
[Schedule J](#)
- Public Auction (Tax Sale) – December 3, 2025
[Schedule K](#)

5.2 DIRECTOR OF CORPORATE SERVICES REPORT

Administration recommends that Council accept the Director of Corporate Service's report for information.

- Cash, Investments, & Taxes Receivable as of November 30, 2025
[Schedule L](#)
- Payments Issued for the month of November 2025
[Schedule M](#)
- YTD Budget Report for the 11 months ending November 30, 2025
[Schedule N](#)
- YTD Capital Recap for period ending November 30, 2025
[Schedule O](#)
- Elected Official Remuneration Report as at November 30, 2025
[Schedule P](#)

5.3 PUBLIC WORKS REPORT

(9:00 a.m.)

Administration recommends that Council accept the Director of Infrastructure's report for information.

[Schedule Q](#)

5.4 COUNCILLOR REPORTS

6.0 INFORMATION ITEMS

6.1 BRFS - 3rd Quarter Statistics – July to September 2025

[Schedule R](#)

6.2 Minutes

6.2.1 Misty Ridge Meeting Minutes – November 19, 2025

[Schedule S](#)

7.0 DELEGATIONS

7.1 10:00 a.m. RCMP District Officer - Supt. Tony Hanson

Barrhead Detachment Commander – Sgt. Colin Hack

8.0 ADJOURNMENT

SPECIAL MEETING OF COUNCIL HELD NOVEMBER 4, 2025

Special Meeting of the Council of the County of Barrhead No. 11 held November 4, 2025, was called to order by Reeve Munck at 3:33 p.m.

PRESENT

Reeve Erik Munck
Councillor Ray Crisler
Councillor Bill Chapman
Councillor Lorrie Jespersen
Councillor Chais Ellwein
Deputy Reeve Walter Preugschas
Councillor Tyson Bergsma

**THESE MINUTES ARE
UNOFFICIAL AS THEY
HAVE NOT BEEN
APPROVED BY THE
COUNCIL.**

STAFF

Debbie Oyarzun, County Manager
Pam Dodds, Executive Assistant to CAO

OFFICIAL NOTICE FOR SPECIAL COUNCIL MEETING

Reeve Munck stated as per MGA s. 194(1)(a) the Reeve may call a special council meeting whenever he considers it appropriate to do so, and

MGA s. 194(4) A special council meeting may be held with less than 24 hours' notice to all councillors and without notice to the public if at least 2/3 of the whole council agrees to this in writing before the beginning of the meeting.

Councillors in attendance signed a waiver of official notice (attached).

APPROVAL OF AGENDA

2025-382 Moved by Councillor Bergsma that the agenda for the Special Council Meeting be approved as presented.

Carried Unanimously.

Pam Dodds departed the meeting at 3:45 p.m.

NEW INITIATIVES & PROCESSES FOR SUPPORTING COUNCIL DECISION MAKING

Council had the opportunity to share their ideas and some of the comments heard during campaigning, which was captured by Debbie Oyarzun, CAO.

2025-383 Moved by Councillor Chapman that the list be brought back to a future Project Priority session with Council to explore consideration for the 2026 Budget.

Carried Unanimously.

ADJOURNMENT

2025-384 Moved by Councillor Bergsma that the meeting adjourn at this time being 4:42 p.m.

Carried Unanimously.

SPECIAL MEETING OF COUNCIL HELD NOVEMBER 27, 2025

The Special Meeting of the Council of the County of Barrhead No. 11 held November 27, 2025 was called to order by Reeve Munck at 8:31 a.m.

PRESENT

Reeve Erik Munck
Councillor Ray Crisler
Councillor Bill Chapman
Councillor Lorrie Jespersen
Councillor Chais Ellwein
Deputy Reeve Walter Preugschas
Councillor Tyson Bergsma

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STAFF

Debbie Oyarzun, County Manager
Pam Dodds, Executive Assistant to CAO
Tamara Molzahn, Director of Corporate Services
Ken Hove, Director of Infrastructure
Travis Wierenga, Public Works Manager

OFFICIAL NOTICE FOR SPECIAL COUNCIL MEETING

Reeve Munck stated as per MGA s. 194(1)(a) the Reeve may call a special council meeting whenever he considers it appropriate to do so, and

MGA s. 194(3) the chief elected official calls a special council meeting by giving at least 24 hours' notice in writing to each councillor and the public stating the purpose of the meeting and the date, time and place at which it is to be held.

- Meeting request was emailed to all Councillors on Friday November 21, 2025
- Posted at County Office and on County website on November 25, 2025

APPROVAL OF AGENDA

2025-385 Moved by Councillor Crisler that the agenda for the Special Council Meeting be approved as presented.

Carried Unanimously.

STIP APPLICATION FUNDING REQUEST WITH ALBERTA TRANSPORTATION FOR BRIDGE FILES 74837,75922, 80831

2025-386 Moved by Deputy Reeve Preugschas that Council authorizes the Reeve to sign the STIP grant application letters for the 3 structures - BF 74837, 75922, and 80831.

Carried Unanimously.

BRWC – ALBERTA COMMUNITY PARTNERSHIP (ACP) GRANT APPLICATION

2025-387 Moved by Councillor Chapman that Council support the Town of Barrhead's (managing partner) submission of 2025/26 Alberta Community Partnership grant application in support of the Regional Raw Water Supply Assessment Study – Phase 2 project with the understanding that no matching contribution is required.

Carried Unanimously.

ADJOURNMENT

2025-388 Moved by Councillor Ellwein that the meeting adjourn at this time being 8:52 a.m.

Carried Unanimously.

REGULAR MEETING OF COUNCIL - HELD DECEMBER 2, 2025

Regular Meeting of the Council of the County of Barrhead No. 11 held December 2, 2025, was called to order by Reeve Munck at 9:01 a.m.

PRESENT

Reeve Erik Munck
Councillor Ray Crisler
Councillor Bill Chapman
Councillor Lorrie Jespersen
Councillor Chais Ellwein
Deputy Reeve Walter Preugschas
Councillor Tyson Bergsma

**THESE MINUTES ARE
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COUNCIL.**

STAFF

Debbie Oyarzun, County Manager	Travis Wierenga, Public Works Manager
Pam Dodds, Executive Assistant	Tamara Molzahn, Director of Corporate
Dawn Fedorvich, Dir. of Rural Development	Services
Layne Mullen, Development Officer	Shae Guy, Community Peace Officer

ATTENDEES

Town and Country Newspaper – Barry Kerton

RECESS

Reeve Munck recessed the meeting at 9:01 a.m.
Reeve Munck reconvened the meeting at 9:31 a.m.

APPROVAL OF AGENDA

2025-389 Moved by Deputy Reeve Preugschas that the agenda be approved as presented.
Carried Unanimously.

MINUTES OF REGULAR MEETING HELD NOVEMBER 4, 2025

2025-390 Moved by Councillor Bergsma that the minutes of the Regular Meeting of Council held November 4, 2025, be approved as circulated.
Carried Unanimously.

**SUBDIVISION APPLICATION – MUNICIPAL PLANNING FILE 25-SUB-155
NE 30-59-2-W5 – (CHASE/MILLER)**

2025-391 Moved by Councillor Bergsma that Council approve subdivision application 25-SUB-155, to adjust the boundary of a developed 2.02 ha (5.0 ac) country residential lot to increase the size to 4.25 ha (10.5 ac) within NE 30-59-2-W5, and further that the approval is subject to the following conditions:

1. That the instrument affecting this tentative plan of subdivision have the effect of consolidating the portion of Pt. NE 30-59-2-W5 (COT 192 275 053) being subdivided with Pt. NE 30-59-2-W5 (COT 162 199 504) in such a manner that the resulting title cannot be further subdivided without Subdivision Authority approval.
2. That prior to endorsement of an instrument effecting this plan, approaches, including culverts and crossings to the proposed parcel and to the residual of the land, be provided at the owner's and/or developer's expense and to the specifications and satisfaction of the County of Barrhead No. 11.
3. That prior to endorsement of an instrument affecting this plan, and in accordance with section 9(g) of the *Matters Related to Subdivision and Development Regulation, AR 84/2022*, submit to the County of Barrhead No. 11 and the Subdivision Authority Officer:

REGULAR MEETING OF COUNCIL - HELD DECEMBER 2, 2025

- a) Real Property Report or Building Site Certificate, prepared by an Alberta Land Surveyor, must be submitted. This report shall indicate the location of the improvements, including the private sewage disposal system, potable water sources, shelter belts, driveways, above-ground appurtenances, and the distances between them and demonstrate that all improvements on Proposed Lot 1 comply with the required setbacks from existing and proposed property boundaries; and
 - b) certification from a Provincially accredited inspector confirming that the function and location of the existing sewage disposal system on the proposed lot, will satisfy the Alberta Private Sewage Systems Standard of Practice, and is suitable for the intended subdivision.
4. That taxes are fully paid when final approval (endorsement) of the instrument affecting the subdivision is requested.

Carried Unanimously.

Layne Mullen departed the meeting at 9:42 a.m.

2026 MEMBER-AT-LARGE APPOINTMENTS TO COUNCIL COMMITTEES

- 2025-392 Moved by Councillor Chapman that Council move in-camera at 9:49 a.m. for discussion on:
Member-at-Large applications - ATIA s. 22 Confidential Evaluations.
- Carried Unanimously.
- 2025-393 Moved by Councillor Chapman that Council move out of in-camera at 10:28 a.m.
- Carried Unanimously.

RECESS

Reeve Munck recessed the meeting at 10:28 a.m.

Reeve Munch reconvened the meeting at 10:33 a.m.

- 2025-394 Moved by Councillor Jespersen that Valerie Ehrenholz, Grace Huisman, Margaret Gentry-Burton, and Cassandra Prodaniuk be appointed as public members-at-large on the **Agricultural Service Board**, for the term commencing January 1, 2026, and expiring December 31, 2026.
- Carried Unanimously.
- 2025-395 Moved by Councillor Bergsma that Valerie Ehrenholz, Rick Mueller, Jim Greilach, Jennifer Kalmbach, and Brian Geis each be appointed to the **Agricultural Pests Appeal Committee** for the term commencing January 1, 2026, and expiring December 31, 2026.
- Carried Unanimously.
- 2025-396 Moved by Councillor Bergsma that Valerie Ehrenholz, Rick Mueller, Jim Greilach, Jennifer Kalmbach, and Brian Geis each be appointed to the **Weed Control Appeal Panel** for the term commencing January 1, 2026, and expiring December 31, 2026.
- Carried Unanimously.
- 2025-397 Moved by Councillor Crisler that Ivan Kusal, Helmut Ehrenholz, Jennifer Kalmbach, Tacie Krisher-Kyle, and Steven VanderZyl, each be appointed to the **Subdivision & Development Appeal Board** for the term commencing January 1, 2026, and expiring December 31, 2029.
- Carried Unanimously.
- 2025-398 Moved by Deputy Reeve Preugschas that Steven DeVries and Trisha Enman be appointed as public members-at-large on the **Economic & Community Development Committee** for the term commencing January 1, 2026, and expiring December 31, 2026.
- Carried Unanimously.

REGULAR MEETING OF COUNCIL - HELD DECEMBER 2, 2025

- 2025-399 Moved by Councillor Ellwein that Ivan Kusal be appointed as public member-at-large on the **Barrhead Regional Fire Services Committee** for the term commencing January 1, 2026, and expiring December 31, 2026.

Carried Unanimously.

- 2025-400 Moved by Councillor Crisler that Wade Evans and Pete Stupniski be appointed as public members-at-large on the **Barrhead Regional Airport Committee** for the term commencing January 1, 2026, and expiring December 31, 2026.

Carried Unanimously.

Dawn Fedorvich departed the meeting at 10:37 a.m.

2026 MEMBER-AT-LARGE APPOINTMENTS TO LIBRARY BOARD

- 2025-401 Moved by Councillor Bergsma that Council appoint Jane Kusal, David Rowe, and Margaret Krikke (Neerlandia Library Society), as members-at-large to the Barrhead Library Board for a further 3-year term expiring December 31, 2028, as recommended by the Barrhead Library Board.

Carried Unanimously.

Shae Guy joined the meeting at 10:38 a.m.

2026-2028 TRAFFIC SAFETY PLAN

Shae Guy, Community Peace Officer, reviewed the 2026-28 Traffic Safety Plan and answered questions from Council.

Travis Wierenga joined the meeting at 10:55 a.m.

- 2025-402 Moved by Councillor Bergsma that Council directs Administration to submit the 2026-2028 Traffic Safety Plan to the GOA Public Safety & Emergency Services Peace Officer Program.

Carried Unanimously.

Shae Guy departed the meeting at 10:59 a.m.

SPRING 2026 MOTOR GRADER REPLACEMENT

- 2025-403 Moved by Councillor Bergsma that Council directs Administration to purchase three 2026 Caterpillar 150 AWD motor graders, with 12-foot snow wing, front mount quick couplers, and 5 year / 7,500 hr warranty coverage from Finning Canada Ltd. for the price of \$558,000 per unit as per the quotation provided and agree to the future guaranteed buy-back of \$239,900, and that the purchase be incorporated into the 2026 Capital Budget.

And further, to trade-in Units #201 and #205, which are 2021 Caterpillar 150 AWD motor graders with snow wings to Finning Canada Ltd. for the respective prices of \$237,500 and \$247,000.

And further, to enter into an agreement with Wallis Bros. Construction Ltd. to sell them Unit #203, a 2016 Caterpillar 140M3 motor grader with snow wing, with a delivery date of April 9, 2026, for the price of \$200,000.

Carried Unanimously.

Tamara Molzahn joined the meeting at 11:27 a.m.

PUBLIC WORKS REPORT

Travis Wierenga, Public Works Manager, reviewed the written report for Public Works & Utilities and answered questions from Council.

- 2025-404 Moved by Councillor Ellwein that the report from Public Works be received for information.

Carried Unanimously.

REGULAR MEETING OF COUNCIL - HELD DECEMBER 2, 2025

PROJECT DASHBOARD

2025-405 Moved by Councillor Crisler that Council accepts the Project Dashboard for information.

Carried Unanimously.

Travis Wierenga departed the meeting at 12:04 p.m.

GENERAL CONSENSUS TO EXTEND THE MEETING

At 12:04 p.m. the Reeve received general consent from all Councillors present to extend the meeting until completed with the CAO Report and Councillor Reports to be postponed until the next meeting.

OFFER TO PURCHASE – LOT E PLAN 8322259 (3.11 ACRES)

2025-406 Moved by Deputy Reeve Preugschas that Council accepts the offer of \$75,500 including GST provided by RE/MAX Results Realty on behalf of their client for the sale of the 3.11 acre parcel at Lot E Plan 8322259 and directs the CAO to proceed with the sale in accordance with the MGA and Policy AD-008.

Carried Unanimously.

DIRECTOR OF CORPORATE SERVICES REPORT

2025-407 Moved by Councillor Ellwein to accept the following Director of Corporate Services reports for information:

- Cash, Investments & Taxes Receivable as of October 31, 2025
- Payments Issued for the month of October 2025
- YTD Budget Report for 10 months ending October 31, 2025
- YTD Capital Recap for period ending October 31, 2025
- Elected Official Remuneration Report as of October 31, 2025

Carried Unanimously.

Tamara Molzahn departed the meeting at 12:20 p.m.

INFORMATION ITEMS

2025-408 Moved by Councillor Chapman to receive the Barrhead Library Board minutes dated November 18, 2025, for information.

Carried Unanimously.

ADJOURNMENT

2025-409 Moved by Councillor Bergsma that the meeting adjourns at 12:22 p.m.

Carried Unanimously.



REQUEST FOR DECISION

DECEMBER 16, 2025

D

TO: COUNCIL

RE: 2026 DIRECTOR-AT-LARGE APPOINTMENT TO BRWC

ISSUE:

Barrhead Regional Water Commission (BRWC) has requested that a director-at-large be nominated by the County of Barrhead for the 2026 term.

BACKGROUND:

- July 2011 - BRWC established as a water commission by Order in Council (provincial)
- BRWC has a mandate to “provide potable water through the operation of a water treatment and transmission system” with water being drawn from the Paddle River
- Members of the BRWC include the County of Barrhead and Town of Barrhead.
- Reeve Munck and Councillor Chapman are the current County representatives on the BRWC.
- Ivan Kusal is the current County resident sitting as a director-at-large on the BRWC.
- BRWC Bylaw 2.2 Sec 4.1 states the Board shall consist of six (6) Directors that shall be appointed as follows:
 - Four (4) Directors with two directors appointed from each Member of the Commission.
 - Two (2) Directors, who are Directors at Large, appointed by the Commission and who do not represent a Member. The Board shall appoint the Directors at Large each year at the Organizational Meeting of the Commission. Names of individuals may be submitted by Members prior to the Organizational Meeting.
- BRWC would then approve the appointment of the members that are nominated by each of the member municipalities.
- Advertising for member-at-large positions was posted on the County website, in the Barrhead Leader, and by a BARCC Alert.
 - Closing date to accept applications was November 25, 2025.

ANALYSIS:

- 1 individual expressed interest in the 1 director-at-large appointment.
- Council’s consideration of the application may require Council to move to an in-camera session under *ATIA s. 22 Confidential Evaluations* during the December 16, 2025, regular meeting of Council.

ADMINISTRATION RECOMMENDS THAT:

Council nominates Mr. Ivan Kusal to be recommended to the BRWC for re-appointment to the director-at-large position for the term January 1, 2026 to December 31, 2026.



REQUEST FOR DECISION

DECEMBER 16, 2025

E

TO: COUNCIL

RE: OPERATIONAL AGREEMENT – BARRHEAD REGIONAL WATER COMMISSION (BRWC)

ISSUE:

Operational agreement between the Barrhead Regional Water Commission (BRWC) and the County of Barrhead requires renewal.

BACKGROUND:

- July 2011 - BRWC received approval by Order in Council to be established as a water commission with a mandate to “provide potable water through the operation of a water treatment and transmission system” with water being drawn from the Paddle River.
- October 2025 - Reeve Munck & Councillor Chapman were appointed by Council as the County of Barrhead elected representatives
- BRWC has constructed a regional water system comprised of raw water lagoons, water treatment plant and transmission lines from the Town of Barrhead to the Hamlets of Neerlandia and Manola.
 - BWRC holds separate operating agreements with the Town of Barrhead and the County of Barrhead for different components of the system.
- Current agreement expired April 15, 2024
- New agreement has a term of 5 years commencing on the date of the agreement.

ANALYSIS:

- BRWC is requesting the County continue to provide services to meet the requirements of the conditions of its license from Alberta Environment. Services to be provided are described in the Operational Agreement, Schedule C “Services & Maintenance Duties”.
- Services to the BRWC are provided by the County Utility Officers

STRATEGIC ALIGNMENT:

Entering into an operational agreement with the BRWC aligns with the County Strategic Plan in the following area.

PILLAR 2: MUNICIPAL INFRASTRUCTURE & SERVICES

Outcome – *County has the necessary tools & information to deliver programs and services efficiently.*

GOAL 1 – Infrastructure & services balance County capacity with ratepayers needs

ADMINISTRATION RECOMMENDS THAT:

Council authorizes the Reeve and County Manager to sign the Operational Agreement as presented by the BRWC.

TO: COUNCIL

RE: UPDATE TO POLICY PS-012 CPO UNIFORM & EQUIPMENT STANDARDS

ISSUE:

Current policy requires amendments to better reflect current operations and support the addition of a new Peace Officer by providing clarity on uniforms and equipment.

BACKGROUND:

- February 23, 2023 – Committee of the Whole had the opportunity to review the requirements of the CPO Program and several of the required CPO Policies, including PS-012.
- August 15, 2023 – Council approved PS-012 CPO Uniform & Equipment Standards, this included the approved shoulder flash and patrol vehicle decals.
- January 16, 2024 – Council resolution to adopt the alternative and more modern “swoop & crest decal” for patrol vehicle.
- February 18, 2025 – Council approved amendments to include the modern “swoop & crest decal” for the patrol vehicle, along with the updated shoulder flash to meet industry standards.

ANALYSIS:

- Table below outlines proposed changes in the attached policy that requires approval by Council.

Section	Current	Proposed	Comments
Uniforms - 1.2	“County will issue and maintain the following standard and dress uniforms to the CPO:”	Delete - “standard and dress” Add - “duty” “County will issue and maintain the following duty uniform to the CPO:”	Allows for separation of duty uniforms and dress uniforms within policy for clarity.
Uniforms - 1.2 (a)	“3 pairs of blue pants with a vertical grey stripe”	Add - “navy” and “work” “3 pairs of navy blue work pants with a vertical grey stripe”	Clarity on colour and type of pant to be worn.
Uniforms - 1.2 (b) and (c)	“1 pair of blue dress pants with a vertical grey stripe” “1 blue dress tunic”	Delete - (b) and (c)	To be moved further down in the policy to spell out dress uniform issuance.
Uniforms - 1.2 (d)	“3 long-sleeved gray shirts– with shoulder	Exchange “3” for “2” in both paragraphs.	Reduction in the number of

(e)	flash" "3 short-sleeved gray shirts– with shoulder flash"	Renumber paragraphs to (b) and (c). "b) 2 long-sleeved gray shirts– with shoulder flash" "c) 2 short-sleeved gray shirts– with shoulder flash"	issued shirts.
Uniforms - 1.2 (d)	"2 sweaters navy blue"	Move "navy blue" in front of "sweater" "2 navy blue sweaters"	Amended to match formatting.
Uniforms - 1.2 (e)	"1 pair of black boots"	Clarifies boots must not be steel toed. "1 pair of black boots (must not be steel toed)"	Amended to ensure clarity around duty boot specifications.
Uniforms - 1.2 (f) and (g)	"2 navy blue patrol jackets navy blue (winter & summer)" "1 navy blue raincoat"	Move "navy blue" in front of "patrol jacket" and "rain coat" "2 navy blue patrol jackets (winter & summer)" "1 navy blue raincoat"	Amended to match formatting.
Uniforms - 1.2 (h)	"1 set of coveralls"	Add - "1 set of coveralls (if an approved CVSA Inspector)"	Provides clarity on when coveralls will be issued to a CPO.
Uniforms - 1.2 (j)	"Hats – 1 summer hat, 1 winter toque, 1 approved ball cap when performing specialized duties"	Delete - "summer hat" and restrictions on use of ball caps. "Hats - 1 winter toque, 1 approved ball cap"	Allows for use of ball caps during the summer and removal of second unnecessary hat.
Uniforms - 1.2 (k) to (m)	"1 belt"	Add - "inner belt", "outer duty belt", and "black leather belt" "k) 1 inner duty belt l) 1 outer duty belt m) 1 black leather belt"	Provides clarity on the types of belts to be issued to a CPO.
Uniforms – 1.2 (n), (o) and (o)(i)	New section	Add - "n) 1 wallet o) 1 wallet badge" Add – "(o)(i) Issued wallet badges remain the	Provides clarity on the badge and wallet to be provided as well as how wallet badges may be disposed of or gifted.

		property of the County and will either be destroyed or encased/mounted and gifted to a CPO when their County employment as a CPO ends.	
Uniforms - 1.3	New section	Add - "County may issue the following dress uniform to the CPO upon a minimum of 1 year of continuous employment with the County: a) 1 navy blue dress pants with vertical grey stripe b) 1 navy blue dress tunic c) 1 pair of white dress gloves d) 1 pair of black gloss dress shoes e) 1 forge cap or Stetson f) 1 fabric tunic belt"	Provides clarity and increases flexibility on when a CPO MAY be issued a dress uniform (cost is approx. \$2,500 to purchase and outfit a dress uniform). Provides clarity on what items will be issued to make up a dress uniform.
Uniforms - 1.7	New section	Add - "CPO duty and dress uniforms will be replaced on an as-needed basis."	Provides clear direction that items are to be replaced on an as-needed basis.
Identification - 2.1	"CPO appointed under the Peace Officer Ministerial Regulation, s. 9 shall be issued an identification card by the Director of Law Enforcement"	Delete - "s. 9"	Removes Section as it may change through time.
Equipment - 3.1	"CPO shall only carry equipment issued to them by the County"	Add - "CPO shall only carry equipment issued to them by the County, unless approved by the CAO."	Allows discretion for the use of personally purchased equipment/tools.
Equipment - 3.6 (a) to (g)	Listed equipment to be issued to a CPO, including vehicle specific equipment and tools.	Delete - equipment relating to vehicles and items duplicated by uniform section of policy.	Allows for clear list of officer equipment and vehicle equipment.
Equipment – 3.9	"CPO are required to inspect and maintain their equipment and vehicle to ensure	Delete - "to their"	Amended for grammar error.

	cleanliness and proper working order; any faulty equipment or damage to their is to be reported immediately to the CAO”		
Use of Patrol Vehicle – 4.7	“Patrol vehicles will not be driven outside the County boundaries without permission from the CAO”	Add - “Patrol vehicles will not be driven outside the County boundaries without permission from the CAO or within the execution of CPO duties.”	Clarity that a CPO can drive outside of the County when necessary, within the scope of duties.
Use of Patrol Vehicles – 4.8	New section	Lists the vehicle equipment to be provided.	Provides clarity on items to be included in a patrol vehicle. Allows for clarity when conducting vehicle inspections for H&S program.
Decommissioning & Disposal – 5.1	“CPO will ensure that a patrol vehicle is decommissioned by removing all decals, lights, radios and other unique, non-standard features, equipment and markings prior to disposal.”	Add – “A patrol car may be sold to another law enforcement agency with some or all the aforementioned equipment with the exception of the agency crest.”	Provides ability for County to sell patrol vehicles to other agencies without removing all of the equipment to reduce cost and increase sale price.
Decommissioning & Disposal – 5.3	Refers to Policy 12.36	Update – FN-005 Disposal of Surplus Items	Policy 12.36 was replaced by Policy FN-005
Decommissioning & Disposal – 5.4	New section	Add – “Uniforms must be disposed of in a manner that will ensure patches and other identifiable parts marked with “Peace Officer” are rendered destroyed/useless, this can be done through cutting of material or any other means as determined by the CAO.”	Provides clarity on how uniforms will be disposed of to ensure uniform parts are not used in an unlawful manner upon disposal.
Decommissioning & Disposal – 5.5	New section	Add “OC Spray cannisters will be emptied and crushed prior to disposal to ensure the cannister is unable to be used.”	Provides clarity on how OC Spray cannisters will be disposed of to ensure they are not used in an unlawful manner upon disposal.

Decommissioning & Disposal – 5.6	New section	Add – “Batons will be dismantled/cut up prior to disposal to ensure the baton is rendered useless.”	Provides clarity on how batons will be disposed of to ensure they are not used in an unlawful manner upon disposal.
Cross Reference	Policy 12.36	Update – FN-005 Disposal of Surplus Items	Policy 12.36 was replaced by Policy FN-005

- Attached Policy PS-012 is prepared in accordance with the following as appropriate:
 - Alberta Public Safety and Emergency Services - Public Security Peace Officer Program Policy & Procedures Manual, October 2023
 - *Peace Officer Act, 2006*
 - *Peace Officer (Ministerial) Regulation, 263/2021*
 - *Peace Officer Regulation, 291/2006*

STRATEGIC ALIGNMENT:

Council approval of PS-012 CPO Uniform & Equipment Standards aligns with the County 2022-2026 Strategic Plan in the following areas:

PILLAR 3: RURAL LIFESTYLE

Outcome - *County maintains its rural character and is recognized as a desirable location to invest, work, live and play*

GOAL 3 - Rural character and community safety is preserved by providing protective & enforcement services

PILLAR 4: GOVERNANCE & LEADERSHIP

Outcome – *Council is transparent & accountable*

GOAL 1 – Create, review & update County policies

ADMINISTRATION RECOMMENDS THAT:

Council approve Policy PS-012 CPO Uniform & Equipment Standards as amended.

Policy Title: CPO – Uniform & Equipment Standards

Policy Number: PS-012

Functional Area: Protective Services

PURPOSE

To ensure standardization of uniforms and equipment used by CPOs in the County of Barrhead.

POLICY STATEMENTS

CPOs should be properly attired in professional, safe, and functional uniforms and provided with the necessary tools and equipment to perform their duties.

As an authorized employer, the County of Barrhead is required to ensure uniforms and insignia worn by a CPO are compliant with the *Peace Officer Act, 2006*, *Peace Officer (Ministerial) Regulation 261/2021* and *Peace Officer Regulation 244/2021* as amended from time to time.

SCOPE

This policy applies to all CPOs employed by the County of Barrhead.

DEFINITIONS

- a) “CAO” means Chief Administrative Officer or CAO as appointed by the Council of the County of Barrhead, or their designate; authorized employer representative.
- b) “County” means County of Barrhead No. 11.
- c) “CPO” means a Community Peace Officer employed by the County and appointed by Alberta Public Safety & Emergency Services.
- d) “Decommission” means the County has determined that a patrol vehicle will be taken out of use and removed from service.
- e) “Director of Law Enforcement” means the Assistant Deputy Minister (ADM) of Public Security Division of Alberta Justice & Solicitor General.
- f) “Shoulder Flash” means a crest affixed to the uppermost portion of any sleeve of any outerwear garment that is approved by the Director of Law Enforcement and is for the purpose of identifying Enforcement Services of the County.

GUIDELINES

1. Uniforms

- 1.1 While on duty, CPOs shall wear a complete uniform issued to them by the County unless otherwise approved by the CAO.
 - a) When a CPO has been approved to not wear their working uniform (i.e., training, light duty), they must comply with the County Dress Code.
- 1.2 County will issue and maintain the following duty uniform to the CPO:
 - a) 3 pairs of navy blue work pants with a vertical grey stripe

- b) 2 long-sleeved gray shirts– with shoulder flash
- c) 2 short-sleeved gray shirts – with shoulder flash
- d) 2 navy blue sweaters
- e) 1 pair of black boots (must not be steel toed)
- f) 2 navy blue patrol jackets (winter & summer)
- g) 1 navy blue raincoat
- h) 1 set of coveralls (if an approved CVSA Inspector)
- i) 4 pairs of gloves (winter, summer, work/leather, slash-resistant)
- j) Hats - 1 winter toque, 1 approved ball cap
- k) 1 inner duty belt
- l) 1 outer duty belt
- m) 1 black leather belt
- n) 1 wallet
- o) 1 wallet badge
 - i. Issued wallet badges remain the property of the County and will either be destroyed or encased/mounted and gifted to a CPO when their County employment as a CPO ends.

1.3 County may issue the following dress uniform to the CPO upon a minimum of 1 year of continuous employment with the County:

- a) 1 navy blue dress pants with vertical grey stripe
- b) 1 navy blue dress tunic
- c) 1 pair of white dress gloves
- d) 1 pair of black gloss dress shoes
- e) 1 forge cap or Stetson
- f) 1 fabric tunic belt

1.4 Dress uniform must comply with Alberta Association of Community Peace Officers (AACPO) – Dress Uniform Bylaw

1.5 CPO shall not wear any part of the uniform when off-duty.

1.6 CPO are required to keep their uniform kit in good, clean condition and are required to report any damaged article of the uniform to the CAO as soon as possible.

1.7 CPO duty and dress uniforms will be replaced on an as-needed basis.

1.8 Appearance in Court – when testifying in Court or at any proceeding or hearing, CPO shall appear in Court in the working dress of the day.

2. Identification

2.1 CPO appointed under the *Peace Officer Ministerial Regulations* shall be issued an identification card by the Director of Law Enforcement.

- a) CPO shall carry the identification card while on duty.

- b) CPO must not have more than one identification card in their possession, unless the CPO holds more than one designation as a CPO.
- 2.2 CPO shall immediately report a lost or stolen badge to the CAO, RCMP and Director of Law Enforcement.
- 2.3 CPO shall wear a name tag at all times when in uniform.
 - a) Name tag shall show the 1st initial and last name of the CPO.
 - b) Name tag must appear at all times on the outer most garment of uniform being worn.
- 2.4 Any article of uniform that can be worn in an exterior fashion shall have the official logo of the County of Barrhead Enforcement Services (Appendix A - Shoulder Flash).

3. Equipment

- 3.1 CPO shall only carry equipment issued to them by the County, unless approved by the CAO.
- 3.2 CPO shall not carry any equipment issued by the County when off-duty
- 3.3 CPO shall maintain issued equipment in good order.
- 3.4 CPO shall handle all equipment in a responsible manner.
- 3.5 CPO shall report damage to equipment or faulty equipment to the CAO immediately.
- 3.6 County will issue the following standard equipment to CPO:
 - a) Laptop with in-office docking station,
 - b) Portable 2-way (encrypted) radio (with extra battery and/or charging cable); pre-programmed emergency help button,
 - c) Cell phone with charger,
 - d) Personal protection items:
 - i. 1 - body armor vest (replaced as needed or when the body armor expires) visibly marked with "Peace Officer",
 - ii. Defensive extendible baton with holder,
 - iii. OC Spray,
 - e) High visibility vest.1 - Flashlight (and batteries) with holder.
 - f) 2 - sets of hand cuffs as restraining devices with keys
 - g) Any other equipment as deemed necessary by the CAO.
- 3.7 CPO shall wear their County issued body armor at all times while in uniform and on active duty outside of the office.
- 3.8 CPO are required to keep their uniform kit in good, clean condition and are required to report any damaged article of the uniform to the CAO as soon as possible.
- 3.9 CPO are required to inspect and maintain their equipment and vehicle to ensure cleanliness and proper working order; any faulty equipment or damage is to be reported immediately to the CAO.

4. Use of Patrol Vehicle

- 4.1 CPO shall operate patrol vehicles in a responsible manner and only for a purpose related to their duties and position.

- 4.2 No other individual may operate a patrol vehicle with the exception of servicing or to facilitate the repair or exchange of the vehicle.
- 4.3 CPO will not operate a patrol vehicle if tired from lack of sleep, sickness or taking medication that could impair their ability to perform their duties.
- 4.4 Patrol vehicles will be kept clean, maintained and in a state of “operational readiness”.
- 4.5 CPO duty bags shall not be placed in the back seat of patrol cars.
- 4.6 CPO may take a patrol vehicle home only when on call or when approved by the CAO.
- 4.7 Patrol vehicles will not be driven outside the County boundaries without permission from the CAO or within the execution of CPO duties.
- 4.8 Patrol vehicles will be equipped with the following:
 - a) Vehicle decals and exterior visual identification as required by the Peace Officer Program and as outlined in Appendix “B”,
 - b) Red and blue emergency lights and siren in accordance with the *Traffic Safety Act*,
 - c) A vehicle partition between the front seat, rear seat, and cargo area,
 - d) RADAR equipment including a front and rear antenna,
 - e) In-car mobile radio,
 - f) In-car video system, including rear prisoner video,
 - g) Vehicle computer mount,
 - h) First aid kit/trauma bag,
 - i) Class A-B-C fire extinguisher,
 - j) Measuring tape,
 - k) Bolt Cutters,
 - l) Flagging tape,
 - m) Medical gloves,
 - n) Window punch tool,
 - o) 6ft leads/leashes,
 - p) Dog control pole,
 - q) 5 high-visibility traffic cones, and
 - r) 5 electronic road flares.

5. Decommissioning & Disposal of Equipment, Uniforms, and Vehicles

- 5.1 CPO will ensure that a patrol vehicle is decommissioned by removing all decals, lights, radios and other unique, non-standard features, equipment and markings prior to disposal at a public auction.
 - a) Any equipment that is still in working condition can be reused for the same purpose.
 - b) Any equipment that cannot be repurposed will be destroyed or made non-functional and scrapped.

- 5.2A patrol car may be sold to another law enforcement agency with some or all the aforementioned equipment with the exception of the agency crest.
- 5.3 CPO will confirm that the patrol vehicles GPS and cellular phone pairing (if applicable) has been cleared of all information and/or reset to original settings.
- 5.4 Once decommissioned, disposal of the patrol vehicle will be in compliance with County Policy FN-005 Disposal of Surplus Items
- 5.5 Uniforms must be disposed of in a manner that will ensure patches and other identifiable parts marked with "Peace Officer" are rendered destroyed/useless, this can be done through cutting of material or any other means as determined by the CAO.
- 5.6 OC Spray cannisters will be emptied and crushed prior to disposal to ensure the cannister is unable to be used.
- 5.7 Batons will be dismantled/cut up prior to disposal to ensure the baton is rendered useless.

6. Jewelry & Body Art

- 6.1 Medic alert necklaces/bracelets may be worn.
- 6.2 Wearing of visible jewelry while on duty in uniform may present a health and safety hazard and shall not be worn with the exception of stud earrings.
- 6.3 Body art on the hands, face or visible above the collar is not permitted.

7. Termination of Employment

- 7.1 When a CPO leaves employment with the County for any reason, they shall turn in their identification, notebook and all issued clothing and equipment to the CAO.
- 7.2 Replacement costs may be assessed against any CPO who fails to return items belonging to the County upon their leave.

REVIEW CYCLE

This policy shall be reviewed every 5 years or when Administration becomes aware of legislation changes that would affect this policy.

APPENDIX

- A. Official Shoulder Flash
- B. Official Vehicle Markings

CROSS-REFERENCE

- 1) Alberta Public Safety & Emergency Services – Public Security Peace Officer Program Policy & Procedures Manual, 2023
- 2) *Peace Officer Act, 2006*
- 3) *Peace Officer (Ministerial) Regulation, 263/2021*
- 4) Alberta Association of Community Peace Officers – Dress Uniform Bylaw
- 5) ~~County Policy 12.36 Disposal of Surplus Items~~ FN-005 Disposal of Surplus Items

Effective: XX

Approved by: Council **Resolution No:**

Replaces: N/A

Last Review: 2025

Next Review: 2030



REQUEST FOR DECISION

DECEMBER 16, 2025



TO: COUNCIL

RE: BYLAW 1-2026 – RATES & FEES BYLAW

ISSUE:

Rates & Fees Bylaw 1-2026 requires approval by Council.

BACKGROUND:

- A new Rates & Fees Bylaw is created on a regular basis (target – annually). This process rescinds the previous bylaw ensuring there is only one active bylaw relating to Rates & Fees at a given time.
- December 17, 2024 – Water & Sewer Utility rates were added to the Rates & Fees Bylaw. Prior to that, water & sewer rates were included in the Water & Sewer Utility Bylaw which focuses on regulating the supply and distribution of water and the regulation of the sanitary sewage collection system.
- November 26 & 27, 2025 – Rates & Fees were reviewed with Council during the budget workshop.

ANALYSIS:

- Proposed rate increases for 2026 are for water & sewer utility rates and for wastewater dumping fees.

Changes Made to Rates & Fees Bylaw

GENERAL ADMINISTRATION

- June 11, 2025 - Alberta replaced Freedom of Information & Protection of Privacy Act (FOIP) with 2 new laws: 1) *Access to Information Act* (ATIA) for public access to government records and 2) *Protection of Privacy Act* (POPA) for personal information
- *Change* - replace FOIPP with ATIA under the Access to Information Section

WATER & SEWER UTILITY RATES

- User fees for water and sewer offset the net cost of providing the utility service. The following table shows the % recovery from user fees for water and sewer:

YEAR	Water & Sewer % Recovery
2021	94%
2022	95%
2023	98%
2024	101%
2025 Projected	100%
2026 Interim Budget	97%

- Included in expenditures is a fixed amount for transfer to reserves for future upgrades/major repairs to the water & sewer infrastructure. If actual water & sewer % recovery exceeds 100% in 2025, the excess will be put to a capital reserve for future upgrades/major repairs.
- Barrhead Regional Water Services Commission (BRWC) supplies water to County of Barrhead. BRWC approved an 8.8% rate increase to its water rates, effective January 1, 2026.
- *Change* – proposed changes to the water & sewer utility rates, under the Water & Wastewater Fees Section, are presented below:

Rates & Fees	Current Rate (2025)	Proposed 5% increase (2026)
Metered Water Service For 1 st 10 m ³	\$61.67 / mo	\$64.75 / mo
Over 10 m ³ , per m ³	\$4.5896 / mo	\$4.8191 / mo
Unmetered Water Service Individual residential dwelling units	\$101.39 / unit / mo	\$106.46 / unit / mo
Other applications	\$158.44 / unit / mo	\$166.36 / unit / mo
County Operated Water Stations \$7.81 per m ³ (or per 1,000 litres (L))	\$7.81 (no change)	
Sanitary Sewer Charges Where water service is metered	40% of metered water consumption charge (no change)	
Where water service is unmetered, or not provided by County, sewer service charge shall be 50% of unmetered water charge	\$50.70 / unit / mo	\$53.24 / unit / mo

- Monthly bill for average user (minimum charge) will increase by \$4.31

WASTEWATER DUMPING FEES

- Wastewater dumping fees have not changed since 2022.
- Revenue collected for wastewater dumping above the annual operating expenses for lagoon maintenance are placed into capital reserves to fund required future upgrades.
- *Change* – proposed wastewater dumping fees, under the Water & Wastewater Fees Section, are presented below:

Rates & Fees	Current Rate (2025)	Proposed increase (2026)
Wastewater Dumping Fee – Single Axle Truck	\$50	\$60
Wastewater Dumping Fee – Dual or Tri-Axle Truck	\$65	\$75

FIRE DEPARTMENT

- *Change* – equipment list updated under the Trucks & Firefighters Section

- Passing of Rates & Fees Bylaw 1-2026 will achieve the following:
 - Any changes to current rates or addition of new rates will come into effect January 1, 2026
 - Rescinds Bylaw 5-2025

STRATEGIC ALIGNMENT:

Passing a Rates & Fees Bylaw that is shared publicly aligns with the County 2022-2026 Strategic Plan as follows:

PILLAR 4: GOVERNANCE & LEADERSHIP

GOAL 4.2 County demonstrates open & accountable government.

ADMINISTRATION RECOMMENDS THAT:

Council consider 3 readings of Rates & Fees Bylaw 1-2026 as presented.



COUNTY OF BARRHEAD NO. 11
Province of Alberta
BYLAW NO. 1-2026
RATES & FEES BYLAW

(Repealing Rates & Fees Bylaw No. 5-2025)
Page 1 of 1

A BYLAW OF THE COUNTY OF BARRHEAD NO. 11, in the Province of Alberta, to establish rates and fees for the provision of goods and services by the municipality.

WHEREAS pursuant to Section 7 of the *Municipal Government Act*, RSA 2000, c. M-26, as amended from time to time, Council has the authority to pass bylaws related to the delivery of services provided by or on behalf of the municipality; and

WHEREAS the County provides a variety of services and supplies to the public for a fee; and

WHEREAS the *Access to Information Act (ATIA) Act*, SA 2024, Chapter A-1.4, as amended from time to time, authorizes a local public body to, by bylaw, set any fees the local public body requires to be paid under the *ATIA Act*, which must not exceed the fees provided for in the regulations; and

WHEREAS Council may amend rates and fees from time to time;

NOW THEREFORE, the Council of the County of Barrhead No. 11, duly assembled, and under the authority of the *Municipal Government Act*, as amended, hereby enacts the following:

- 1.0 This Bylaw may be cited as “Rates & Fees Bylaw”
- 2.0 That the Schedule of Rates & Fees attached to Bylaw No. 1-2026 sets out fees for services, products, permits, and approvals provided by the County of Barrhead.
- 3.0 This Bylaw No. 1-2026 shall come into full force and take effect on January 1, 2026.
- 4.0 Bylaw No. 5-2025 is repealed effective January 1, 2026.

FIRST READING GIVEN THE ____ DAY OF ____, 2025.

SECOND READING GIVEN THE ____ DAY OF ____, 2025.

THIRD READING GIVEN THE ____ DAY OF ____, 2025.

Reeve
Seal

County Manager



Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

General Administration

Service:	Related Policy:	Unit:	Fee:	With GST	GST:
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E=Exempt
T=Taxable

Finance Charges:

NSF Fee		Each	\$ 35.00		E
Finance Charge on Overdue Accounts		Each	1.5% per month		E

Assessment Complaint Fees

Assessment Complaint Fee - Residential - 3 or fewer units & Farmland		Per roll	\$ 50.00		E
Assessment Complaint Fee - Residential - 4 or more units		Per roll	\$ 200.00		E
Assessment Complaint Fee - Non-Residential		Per roll	\$ 200.00		E

Access to Information:

Tax Certificates	11.10-04	Per parcel	\$ 25.00		E
Assessment Information - Form 299 or 300	11.10-03	Per parcel	\$ 33.33	\$ 35.00	T
Tax Notification Registration on Parcel of Land	---	Per parcel	\$ 30.00		E
Tax Notification Registration on Manufactured Home	---	Per manufactured home	\$ 30.00		E
Tax Recovery Process Costs		Costs equal to fees & charges from Alberta Land Titles Registration, fees & expenses such as but not limited to appraisal fees, and expenses for advertising			E
Copies of Minutes	---	Per page	\$ 0.48	\$ 0.50	T
Copies of Information that is not required to be withheld or restricted	---	Per page	\$ 0.48	\$ 0.50	T

Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

Receiving & Responding to ATIA Requests	Initial fee (non-continuous request)	---	Each	\$ 25.00		E
	Initial fee (continuing request)	---	Each	\$ 50.00		E
	Searching for, locating & retrieving a record; producing copies of records; preparing & handling of records for disclosure; supervising examination of a record; shipping records	---	As established by provincial regulations that may be amended from time to time.			E

General Services:

Photocopying Service for general public	Colour copies	12.21	Per page	\$ 0.50	\$ 0.53	T
	Black & white	12.21	Per page	\$ 0.15	\$ 0.16	T
Fax Transmittal	Public use, within North America	12.22	Per page	\$ 0.52	\$ 0.55	T
	Public use, international	12.22	Per page	\$ 2.47	\$ 2.59	T
	Municipal staff, local transmittals	12.22		No charge		T
	Municipal staff, within North America OR international	12.22		Actual cost of transmittal		T
Address Change at Land Titles		---	Per title	1st title free, any over are \$2.00 each		E
Land Ownership Maps		---	Each	\$ 14.29	\$ 15.00	T
Municipal Campgrounds		---	Per night, per unserviced site	\$ 14.29	\$ 15.00	T
Golf Cart Permit - Application		Bylaw 3-2025	Each	\$ 50.00		E
Golf Cart Permit - Annual Renewal		Bylaw 3-2025	Each	\$ 25.00		E

Planning & Development

Service:	Related Policy:	Unit:	Fee:	With GST	GST:
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Development: E=Exempt
T=Taxable

Development Application - Permitted	61.11	Each	\$ 125.00		E
Development Application - Discretionary	61.11	Each	\$ 200.00		E
Development Application - Commercial/Industrial	61.11	Each	\$ 200.00		E
Development Application for Natural Resource Extraction	61.11	Each	\$ 1,500.00		E
Development Application for Alternative Energy Systems (commercial)		Each	\$ 1,500.00		E
Development Application for "As Built" Fee required if permit has not been applied for prior to the build	61.11	Each	2 times permit fee		E
Application for Development Permit Time Extension	61.11	Each	\$ 125.00		E

Subdivision:

Subdivision Fees	Refer to Municipal Planning Services (MPS) Fee Schedule
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Copies of Documents:

Area Structure Plan - Copy	61.11	Each	\$ 19.05	\$ 20.00	T
Land Use Bylaw - Copy	61.11	Each	\$ 47.62	\$ 50.00	T
Municipal Development Plan - Copy	61.11	Each	\$ 47.62	\$ 50.00	T

Other Applications:

Land Use Bylaw Amendment Application, Municipal Development Plan, Area Structure Plan, Inter-Municipal Development Plan, or any other Statutory Plan Amendment Application	61.11	Per application, plus costs including advertising, planner, engineer	\$ 500.00		E
Application for Separation of Title	MGA 652(4)	Per application	\$ 850.00	\$ 892.50	T
Application for Condominium Plan Consent	---	Per unit	\$ 50.00	\$ 52.50	T



Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

Other Documentation:

Appraisals	61.05	Each	\$ 100.00		E
Compliance Letters	---	Each, with Real Property Report	\$ 50.00		E
Encroachment Agreement	61.11	Each, plus agreement registration costs	\$ 200.00		
Development or Subdivision Appeal to Subdivision & Development Appeal Board	---	Per individual appeal	\$ 300.00		E

Rates and Fees

Public Works

Service:	Related Policy:	Unit:	Fee:	With GST	GST
					E=Exempt T=Taxable

Gravel:

Gravel, Sand Sale Charges	Crushed Gravel	PW-001	Per cubic yard	\$15.00	\$ 15.75	T
	Pitrun Gravel	PW-001	Per cubic yard	\$6.00	\$ 6.30	T
	Sand	PW-001	Per cubic yard	\$1.50	\$ 1.58	T
Gravel Haul Rate	Hauling	PW-001	Per cubic yard mile	\$0.24	\$ 0.25	T
Gravel discount for Community Groups	Crushed gravel, Pitrun Gravel, Sand, Hauling	PW-001	As above	50% of above outlined fee		T

Sales & Rentals:

Equipment Rental	Equipment rental, with the exception of motor graders and grader flags	---		90% of current rates established by Alberta Road Builders & Heavy Construction Association (ARHCA)		T
	Motor Graders:	---	Per hour	\$190.48, with a minimum charge of \$47.62	\$ 200.00 (minimum charge \$50.00)	T
	Grader Flags	---	Per 15 minutes of work	\$47.62	\$50.00	T

Rates and Fees

Material Sales	Used culverts	FN-005	Each	Up to 50% of new purchase price dependent on condition of culvert, sale price to be determined by Director of Infrastructure.		T
	Used grader blades	FN-005	Per foot	\$0.25	\$0.27	T
	Other new and used materials available for sale from the Public Works Department,	FN-005	Each	Sale price to be determined by Director of Infrastructure in consultation with CAO (County Manager).		T
Private Dust Control - MG30 Application		32.12	Per lineal foot, minimum of 400 lineal feet to a maximum of 1,000 lineal feet	\$1.50 / lineal foot	\$ 1.58	T

Services:

Public Works Labour Rate	Charged out for mechanical and other work done by County of Barrhead Public Works shop personnel externally to other organizations.	---	Per hour	\$100		
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Other Rates & Fees:

Approach Inspection Fee	32.34	Each	\$285.71	\$ 300.00	T
Pipeline Crossing Requests	32.35	Each	\$285.71	\$ 300.00	T

Water & Wastewater

Service:	Related Policy:	Unit:	Fee:	With GST	GST:
					E=Exempt T=Taxable

Account applications & deposits:

Water & Sewer Account (Non-Refundable)		Each	\$ 30.00		E
Deposit - Connection for Water with or without Sewer Utilities		Each	\$ 150.00		E
Deposit - Connection for Sewer Only		Each	\$ 75.00		E
Deposit - County Operated Water Station		Each	\$ 100.00		E
Deposit - Lagoon Access		Each	\$ 100.00		E
Deposit - Meter test		Each	\$ 50.00		E

*Deposits are refundable with conditions

Water & Wastewater Fees

Metered Water Service	First 10 cubic meters (2,200 imperial gallons), minimum charge		Per Month, minimum charge	\$ 64.75		E
	For all consumption over 10 cubic meters (2,200 imperial gallons)		Per cubic meter, per month	\$ 4.8191		E
Unmetered Water Service	Individual Residential Dwelling Units		per month	\$ 106.46		E
	Other applications		per month	\$ 166.36		E
County Operated Water Station			per cubic meter	\$ 7.81		E

Rates and Fees

Sanitary Sewer Charge	Where water service is metered		per month	40% of metered water consumption charge		E
	Where water service is not metered, or where water service is not provided by the County		Per Month	\$ 53.24		E
	Where weeping tile or other apparatuses collect surface water and connect to sewer collection system		Per Month	100% of metered water consumption		
Wastewater Dumping Fee	Single Axle Truck	41.05	Per Load	\$ 60.00		E
	Dual or Tri-Axle Truck	41.05	Per load	\$ 75.00		E
	Loads from the Lightning Bay Condominium properties to Thunder Lake Lagoon	41.05		Exempt from dumping fee		E

Other Rates:

Requested Service Call and County able to enter premises during normal business hours		Per Hour	\$ 150.00		E
Requested Service Call after normal business hours		Per Hour	\$ 150.00		E
Special Meter Reading (Other than Service Termination)		Per Hour	\$ 100.00		E
Reconnection of water service that has been disconnected for reason of non-payment of account		Per Hour	\$ 100.00		E
Water disconnection and reconnection during normal working hours requested by consumer for a period of time		Per Hour	\$ 100.00		E
Meter test costs - where meter is accurate within +/- 1.5%			Actual cost incurred		E
Meter test costs - where meter is inaccurate			no charge		N/A



Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

Agricultural Services

Service:	Related Policy:	Unit:	Fee:	With GST	GST:
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E=Exempt
T=Taxable

Sprayer Rental:

Backpack Sprayer (3 gal)		AG-002	Per day	\$ 4.76	\$ 5.00	T
	Deposit	AG-002		\$ 50.00		E
Towable Pasture Sprayer (150 gal)		AG-002	Per day	\$ 28.57	\$ 30.00	T
	Deposit	AG-002		\$ 150.00		E
Quad Mount Sprayer (15 gal)		AG-002	Per day	\$ 19.05	\$ 20.00	T
	Deposit	AG-002		\$ 100.00		E
Spray Crew, includes one truck, two Pesticide Applicators and Herbicide.		---	Per hour (1 hour minimum - 15 minute increments after)	\$ 76.19	\$ 80.00	T

Seeder Rental:

Seeder - Hand Held Belly Grinder (20 lb)		AG-002	Per day*	\$ 4.76	\$ 5.00	T
	Deposit	AG-002		\$ 50.00		E
Seeder - Towable Broadcast(12 bu)		AG-002	Per day*	\$ 23.81	\$ 25.00	T
	Deposit	AG-002		\$ 100.00		E
Seeder - Quad Mount (3 bu)		AG-002	Per day*	\$ 19.05	\$ 20.00	T
	Deposit	AG-002		\$ 100.00		E

Pest Control:

Magpie trap		AG-002	Per week*	\$ 9.52	\$ 10.00	T
	Deposit	AG-002		\$ 100.00		E
Skunk trap		AG-002	Per week*	\$ 9.52	\$ 10.00	T
	Deposit	AG-002		\$ 100.00		E
Fox trap		AG-002	Per week	\$ 9.52	\$ 10.00	T
	Deposit	AG-002		\$ 100.00		E
Squirrel trap		AG-002	Per week*	\$ 9.52	\$ 10.00	T
	Deposit	AG-002		\$ 100.00		E



Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

Beaver Control under the Beaver Program (or Full cost recovery for dam removal using mechanical or explosive means)	AG-001	Per week	\$250 for 1st week, \$150 for subsequent weeks	\$262.50 \$157.50	T
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Other Equipment-Rentals:

Cattle Squeeze with Scale	AG-002	Per day	\$66.67	\$70.00	T
Deposit	AG-002		\$500		E
Grain Bag Roller	AG-002	---	No charge		---
Deposit	AG-002		\$0		E
Plastic Mulch Applicator	AG-002	Per Use	\$95.24	\$ 100.00	T
Deposit	AG-002		\$400.00		E
Weigh Wagon	AG-002	Per day	\$57.14	\$60.00	T
Deposit	AG-002		\$200.00		E
Soil Probe	AG-002	---	No charge		---
Deposit	AG-002		\$50.00		E
Hay Probe	AG-002	---	No charge		---
Deposit	AG-002		\$50.00		E

Other Rental Rates:

Equipment with daily rates picked up on Friday and returned Monday (a.m)	AG-002	Weekend rate	1.5 times daily rental rate		T
Cleaning costs	AG-002	Each	\$40.00		T



Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

Fire Department (Policies 2002-141, 2009-041)

Service:

Unit:

Fee:

Trucks & Firefighters:

2007 – Pierce 104 Foot Ladder/Platform (Tower-6)		Per hour	\$600.00
2006 Freightliner - Rosenbauer Triple Fire Pumper Truck (Engine-33)	Includes maximum of 5 firefighters	Per hour	\$500.00
2025 Freightliner - Rosenbauer Wildland Urban Interface Engine Type 3 (Engine 36)	Includes maximum of 5 firefighters	Per hour	\$500.00
2009 Freightliner – Rosenbauer Pumper Tanker Truck (Tender-34)	When utilized for fire fighting purposes - Includes maximum of 2 firefighters	Per hour	\$400.00
	When utilized for water tanker purposes - Includes maximum of 2 fire fighters	Per hour	\$250.00
Command Vehicle - 2023 Chev ¾ Ton (Command-2)	Includes maximum of 1 fire fighter	Per hour	\$150.00
Command Vehicle - 2019 Dodge ¾ Ton Power Wagon (Command-1)	Includes maximum of 1 fire fighter	Per hour	\$150.00
2020 Spartan - Fort Garry Pumper Truck (Engine - 37)	Included maximum of 6 firefighters	Per hour	\$500.00
2012 Freightliner – Rosenbauer Heavy Rescue Truck (Rescue-8)	Includes maximum of 6 fire fighters	Per hour	\$400.00
2014 Kenworth Water Truck (Tender-5)	Includes maximum of 2 fire fighters	Per hour	\$300.00
2020 Chev Silverado 3500HD (Rapid Attack Truck-1)	Includes maximum of 4 fire fighters	Per hour	\$250.00
2012 Polaris Off Road Side by Side (Wildland-1)	Includes maximum of 2 fire fighters	Per hour	\$150.00
Firefighter Labour Rate		Per hour, per firefighter	\$35.00



Rates and Fees

Bylaw 1-2026
Effective: January 1, 2026

Other Equipment & Services:

Contracted Equipment & Services		At Cost
K-Size Air Bottle Fill for External Groups and Agencies	Per bottle	\$50.00
E/D Size Air Bottle Fill for External Groups and Agencies	Per bottle	\$10.00
Small Air Bottle Fill for Avalanche Packs for Groups and Agencies external to the municipality	Per bottle	\$10.00
Historical Search (Time used to look into property outstanding orders, call to or changes recommended to the property)	Per property	\$50.00
Standard Floor Dry	Each	Actual cost of product plus 10% processing fee for shipping & handling
Special Bio, or Chemical Dry	Each	Actual cost of product plus 10% processing fee for shipping & handling
Foam Class "A"	Each	Actual cost of product plus 10% processing fee for shipping & handling

Rates and Fees

Foam Class "B"	Each	Actual cost of product plus 10% processing fee for shipping & handling
Foam Class Fire Aid	Each	Actual cost of product plus 10% processing fee for shipping & handling
Administration Fee (Time used to enter data or perform tasks outside normal duties)	Per hour	\$75.00
Investigative Fee (Time used by trained members to search for cause and determination of an incident)	Per hour	\$100.00

Alberta Transportation Rates of Reimbursement for Fire Department Units Responding within a Provincial Right of Way:

Ladder & Pumper Trucks	Includes equipment costs, labour, and all materials.	Per hour	\$615.00
Light & Medium Rescue Vehicles	Used to transport manpower & equipment not covered under the rate for ladder and pumper trucks. Rescue vehicles must meet equipment requirements listed in Sec. 4, Table 4.2.2, of NFPA 1901	Per hour	\$615.00
Command Vehicles		Per hour	\$185.00
Note: Rates are reviewed annually on April 1st, using inflation formula established in the province's highway maintenance contracts and rounded up to the nearest \$5.			

County Fire Services Department Response Fee (Policy 23.02):

Fee to be charged to recover expenses and costs incurred by the County for its Fire Services Department responding to, suppressing or extinguishing, controlling or containing any fire, or hazardous material or other emergency services.	Actual costs incurred by the County to a maximum fee of \$3,000 per response with the exception of: a) those responses where the suppressing or extinguishing, controlling or containing a fire that is burning i. in contravention of any provincial law, bylaw, or fire control order, or ii. at a location outside the jurisdictional boundaries of the County of Barrhead and in such cases the fee shall be equal to the actual costs incurred by the County for its Fire Services Department to respond to such incidents.
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TO: COUNCIL

RE: 2026 INTERIM OPERATING BUDGET & 2026 CAPITAL BUDGET

ISSUE:

Section 242, *MGA*, Council is required to adopt an operating budget for each calendar year.

Section 245, *MGA*, Council is required to adopt a capital budget for each calendar year.

BACKGROUND:

- *MGA* (s. 242) also permits Council to adopt an interim budget for part of a year.
 - An interim operating budget ceases to have any effect when the final operating budget for that year is adopted.
- County of Barrhead generally approves the final annual operating budget by the end of April of each year once as much information as possible is available to inform budget decisions. The following information is generally not available until after year end:
 - Grant funding
 - Property Assessment
 - Prior year results
- Budget workshops were held in accordance with the Council approved budget schedule in October and November 2025 at which time Council reviewed the following:
 - 2022-2026 Strategic Plan
 - 2026 Priorities/Projects
 - Reserve contributions and balances
 - Grant allocations and balances
 - Capital Plan
- Public engagement on the 2026 Budget occurred through an open house on August 27 & 28, 2025 and through an online survey from August 12 – 29, 2025. Council received a “What we Heard Report” during the Council meeting on September 16, 2025.
 - 23 participants attended the Budget Open House
 - 170 participants completed the online survey
- Property Tax Bylaw is approved following adoption of final annual Operating and Capital Budgets (not interim budgets).

ANALYSIS:

- County of Barrhead budget process requires Council to approve an interim operating budget for 2026 for Administration to continue to perform the basic day-to-day operations until the final operating budget for 2026 is established.

- Passing an interim budget:
 - Allows for budgeting to occur based on actuals from the previous year
 - Provides increased certainty with respect to grants and assessment before passing a final budget
 - Is fiscally responsible as adequate time is available for Council to hear public input, discuss priorities and align spending with revenues to minimize the impact on taxes prior to adopting the final budget.
- Interim Operating Budget presented for 2026 is \$19,181,064 which reflects a decrease of approximately 9% from 2025 Operating Budget (\$21M), and includes the following:
 - Revenue and expenditures required for the 8 functional areas of the County: General Government Services, Protective Services, Transportation Services, Utilities & Waste Management, Community Support Services, Planning & Development Services, Agricultural Services, and Recreation & Cultural Services.
 - 2026 priority projects which include: Fort Pit gravel crushing, road study into GIS, compensation review, municipal campground program review (staff time only), and secondary subdivision signage.
 - Cost of living increases of 3.54%, aligning with Policy HR-001 Elected Official Remuneration Policy.
- Capital Budget presented for 2026 is \$10,624,042 and includes the following:
 - purchase or construction of capital assets of \$7,782,906,
 - contributions of \$2,690,436 from 2026 Operating Budget to Reserves for future asset replacements, and
 - contributions of \$150,700 from capital reserves to fund 2026 operating projects.
- Council will have the opportunity to further refine the operating budget before final approval in April 2026; however, Council also has the authority to amend the Interim Operating or Capital Budgets at any time during the year.
- Attached are the following documents:
 - 2026 DRAFT Interim Operating Budget
 - Summary by Department
 - Summary by Category
 - 2026 DRAFT Capital Budget – Summary by Department
- Administration will also provide a presentation on December 16, 2025, as an overview of the 2026 Interim Operating & Capital Budgets. The presentation will be posted to the County website following Council's deliberation.

STRATEGIC ALIGNMENT:

Review and approval of an Interim Operating Budget and Capital Budget for 2026 aligns with the County 2022 – 2026 Strategic Plan as follows:

PILLAR 4 Governance & Leadership

Outcome *4 Council is transparent & accountable.*

Goal 4.2 County demonstrates open & accountable government.

Strategy 4.2.1 Council has the tools and information necessary to make informed decisions which are shared publicly.

ADMINISTRATION RECOMMENDS THAT:

1. Council approve the 2026 INTERIM Operating Budget of \$19,181,064 as presented.
2. Council approve the 2026 Capital Budget of \$10,624,042 as presented.

2026 DRAFT OPERATING BUDGET



DEPARTMENT SUMMARY

	Expenditures	Revenue	Net Cost
A-General Government Services			
01-General Municipal	-	962,219	(962,219)
05-Taxation	25,500	14,341,625	(14,316,125)
06-Requisitions	3,356,975	14,737	3,342,238
11-Council & Legislative	390,308	8,000	382,308
12-Administration	1,729,786	53,829	1,675,957
15-Elections & Plebiscites	3,500	-	3,500
Total A-General Government Services	5,506,069	15,380,410	(9,874,341)
B-Protective Services			
21-Enhanced Policing Services	471,000	-	471,000
23-Fire Services	706,680	199,040	507,640
24-Emergency Management	42,438	-	42,438
25-Ambulance (STARS)	7,500	-	7,500
26-By-law & Enforcement	374,954	95,750	279,204
27-Safety	78,657	7,006	71,651
28-Barrhead & Area Regional Crime Coalition	6,044	3,362	2,682
Total B-Protective Services	1,687,273	305,158	1,382,115
C-Transportation Services			
32-Public Works	8,052,602	1,849,954	6,202,648
33-Airport	70,185	31,870	38,315
Total C-Transportation Services	8,122,787	1,881,824	6,240,963
D-Utilities & Waste Management Services			
41&42 W&S Utility / Truck Fill	527,361	510,413	16,948
48-Lagoons	220,350	220,350	-
43-Waste Management	321,229	25,000	296,229
44-Utility Services -General	50,000	-	50,000
Total D-Utilities & Waste Management Services	1,118,940	755,763	363,177
E-Community Support Services			
51-FCSS	77,149	-	77,149
Total E-Community Support Services	77,149	-	77,149
F-Planning & Development			
61-Land Use Planning & Development	316,749	45,000	271,749
63-Economic Development	189,528	-	189,528
66-Subdivision & Land Development	283	-	283
69-Land,Housing and Leases	-	19,935	(19,935)
Total F-Planning & Development	506,560	64,935	441,625
G-Agricultural Services			
62-Agricultural Services	1,130,897	524,958	605,939
Total G-Agricultural Services	1,130,897	524,958	605,939
H-Recreational & Cultural Services			
72-Recreation	788,703	46,580	742,123
74-Culture	242,686	221,436	21,250
Total H-Recreational & Cultural Services	1,031,389	268,016	763,373
2026 DRAFT OPERATING BUDGET	19,181,064	19,181,064	-

2026 DRAFT OPERATING BUDGET



SUMMARY BY CATEGORY

	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2026 Budget	Dollar Change	% Change
Revenues								
Municipal taxes	8,791,533	8,989,480	9,498,843	10,296,585	10,970,589	\$ 10,989,387	18,798	0%
Requisitioned taxes	2,653,019	2,836,284	2,774,231	3,017,554	3,348,868	3,342,238	(6,630)	0%
Local improvement levy	21,885	21,885	21,885	21,885	21,885	21,885	-	0%
Aggregate levy	96,077	112,328	72,880	112,571	75,000	150,000	75,000	100%
User fees and sale of goods	825,853	1,238,615	1,122,058	989,541	980,653	993,207	12,554	1%
Rental income	77,542	66,726	72,916	70,924	85,786	90,430	4,644	5%
Allocation of in-house equip rental	856,265	715,620	740,638	841,570	835,025	878,454	43,429	5%
Penalties and costs on taxes	325,645	167,712	139,821	153,450	150,000	150,000	-	0%
Licenses, permits and fee revenue	23,731	17,371	14,972	64,507	44,500	108,750	64,250	144%
Returns on investment	151,592	455,914	899,436	781,819	531,333	456,490	(74,843)	-14%
Other governments transfer for operating	1,543,403	1,113,483	1,760,944	1,286,343	1,213,938	1,215,400	1,462	0%
Other revenue	58,186	127,111	158,277	51,241	43,726	32,406	(11,320)	-26%
Drawn from operating reserves	176,876	634,445	196,599	44,114	188,319	86,761	(101,558)	-54%
Drawn from unrestricted reserves	273,251	162,586	174,303	1,672,158	1,124,271	500,219	(624,052)	-56%
Debenture proceeds	-	-	-	-	1,500,000	-	(1,500,000)	-100%
Contribution from capital source	85,977	98,890	22,902	-	2,500	150,700	148,200	5928%
Over/Under Levy income	1,988	2,068	1,940	-	8,117	14,737	6,620	82%
Total Revenue	15,962,823	16,760,518	17,672,646	19,404,261	21,124,510	\$ 19,181,064	(1,943,446)	-9%
Expenditures								
Salaries and benefits	3,645,063	3,875,617	4,089,895	4,494,116	4,986,346	\$ 5,343,410	357,064	7%
Materials, goods and supplies	2,434,318	2,899,317	2,603,296	2,888,395	3,221,902	2,929,747	(292,155)	-9%
Utilities	115,295	125,376	124,683	133,339	143,110	149,850	6,740	5%
Contracted and general services	1,806,645	1,846,404	1,918,416	1,918,834	2,096,100	2,123,899	27,799	1%
Purchases from other governments	359,359	297,897	368,318	246,142	327,400	318,400	(9,000)	-3%
Transfers to other governments	1,049,106	1,152,560	1,132,785	1,265,984	2,789,810	1,470,102	(1,319,708)	-47%
Transfers to individuals and organizations	148,763	605,555	89,798	95,766	115,911	142,961	27,050	23%
Transfer to local boards and agencies	149,744	157,621	165,523	170,784	176,464	206,436	29,972	17%
Interest on long term debt	123,772	119,183	114,459	109,598	104,820	99,680	(5,140)	-5%
Principal payment for debenture	158,001	162,586	167,303	172,158	177,154	182,294	5,140	3%
Provision for allowances	(309,575)	(334,106)	(365,100)	45,000	10,000	10,000	-	0%
Bank charges and short term interest	789	1,255	1,344	1,606	1,970	1,970	-	0%
Tax cancellations	-	9,890	17,414	18,730	18,800	15,500	(3,300)	-18%
Other expenditures (over/under levy)	4,116	2,226	2,068	9,789	30	-	(30)	-100%
Requisitions	2,653,019	2,836,126	2,774,231	3,007,765	3,356,955	3,356,975	20	0%
Transfer to operating reserves	340,510	627,111	279,180	255,151	91,904	61,839	(30,065)	-33%
Transfer to capital reserve	1,670,692	1,951,612	3,340,491	3,584,376	3,313,705	2,690,436	(623,269)	-19%
Transfer to capital program	512,622	117,558	848,542	142,098	192,129	77,565	(114,564)	-60%
Total Expenditures	14,862,239	16,453,787	17,672,646	18,559,631	21,124,510	\$ 19,181,064	(1,943,446)	-9%
Expenditures	14,862,239	16,453,787	17,672,646	18,559,631	21,124,510	\$ 19,181,064	(1,943,446)	-9%
Net Cost (Revenue)	(1,100,584)	(306,730)	0	(844,630)	-	\$ -	-	#DIV/0!

2026 DRAFT CAPITAL BUDGET



	Capital Assets Acquired	Contributions to Reserves	Total
General Government Services			
01-General Municipal	-	-	-
11-Council & Legislative	-	-	-
12-Administration	1,346,454	120,000	1,466,454
Total -General Government Services	1,346,454	120,000	1,466,454
Protective Services			
21-Enhancing Policing Services	-	-	-
23-Fire Fighting	21,450	97,000	118,450
24-Disaster Services	-	-	-
25-Ambulance (STARS)	-	-	-
26-Enforcement	7,500	53,000	60,500
27-Safety	-	-	-
28-Barrhead & Area Regional Crime Coalition	-	-	-
Total -Protective Services	28,950	150,000	178,950
Transportation Services			
32-Public Works	6,326,589	1,963,819	8,290,408
33-Airport	-	18,000	18,000
Total -Transportation Services	6,326,589	1,981,819	8,308,408
Utilities & Waste Management Services			
41&42-W&S Utility	-	187,553	187,553
43-Waste Management	-	78,000	78,000
44-Utility Services -General	-	50,000	50,000
48-Lagoons	-	39,064	39,064
Total -Utilities & Waste Management Services	-	354,617	354,617
Community Support Services			
51-FCSS	-	-	-
Total -Community Support Services	-	-	-
Planning & Development			
61-Land Use Planning & Development	-	32,000	32,000
63-Economic Development	-	-	-
66-Subdivision & Land Development	-	-	-
69-Land,Housing and Leases	-	-	-
Total -Planning & Development	-	32,000	32,000
Agricultural Services			
62-Agricultural Services	80,913	52,000	132,913
Total - Agricultural Services	80,913	52,000	132,913
Recreational & Cultural Services			
72-Recreation	-	-	-
74-Culture	-	-	-
Total -Recreational & Cultural Services	-	-	-
TOTAL - 2025 CAPITAL BUDGET	7,782,906	2,690,436	10,473,342
Capital Assets Acquired	7,782,906		
Contributions from Operating for Future Reserves	2,690,436		
Subtotal	10,473,342		
Contributions from Reserves to Current Year Operating	150,700		
	10,624,042		

CF - denotes carry forward

	Funding Source						
	2025 and prior years PROJECT COST	2026 PROJECT COST	GENERAL REVENUES	RESERVES	GRANTS	SALE OF EQUIP	OTHER / UNKNOWN
CF - denotes carry forward							
ADMINISTRATION							
Renovations (CF)		1,308,657		1,308,657			-
Servers, IT Infrastructure (Year 2 of 3)		37,797		37,797			
		1,346,454	-	1,346,454	-	-	-
FIRE							
Radios		8,000		8,000			
On-Site Training Facility (50%) (CF)		3,450		3,450			
ERC Boiler		10,000		10,000			
Sale of Engine 33							
		21,450	-	21,450	-	-	-
ENFORCEMENT							
Starlink Hardware for 2 CPO units		7,500		7,500			
		7,500	-	7,500	-	-	-

CF - denotes carry forward

		Funding Source						
		2025 and prior years PROJECT COST	2026 PROJECT COST	GENERAL REVENUES	RESERVES	GRANTS	SALE OF EQUIP	OTHER / UNKNOWN
CF - denotes carry forward								
TRANSPORTATION		# miles (CY)						
Bridges								
BF 76144		15,000	525,000		131,250	393,750		
BF 74972		15,000	525,000		131,250	393,750		
BF 77644 (STIP denied)		-	180,000		180,000	-		
Apply for STIP funding for BF 80831, 74837, 75922 with work to be done in 2027. BF 78806 will also be applied for but likelihood is very low (recommend to complete in 2027 from reserves)								
Road Construction								
25-740 Twp Rd 624A (CF)	1.25 / 0.75	335,000	186,101			186,101		
26-740 Twp Rd 624 (Road Re-alignment)	0.25		57,045		57,045			
26-440 Twp Rd 590/RGE 54 (Branden Road)	2.3		512,557		512,557			
26-340 Rge Rd 40 (Golf Course South)	2		447,350			447,350		
Equipment Replacement								
2026 Grader - replaces 2016 Caterpillar 140MAWD			558,000		358,000		200,000	
2026 Grader - replaces 2021 Caterpillar 150AWD			558,000		321,000		237,000	
2026 Grader - replaces 2021 Caterpillar 150AWD			558,000		311,000		247,000	
2026 Grader - replaces 2021 JD 772GP (Oct 2026)			550,000		360,000		190,000	
2026 Grader - replaces 2021 JD 772GP (Oct 2026)			550,000		360,000		190,000	
Light Duty Truck - replaces 2012 Dodge 1500			65,000		60,000		5,000	
2026 Backhoe - replaces 2018 JD 310SL			205,000		165,000		40,000	
2026 Loader - replaces 2006 Komatsu WA450-5L			675,000		625,000		50,000	
2026 Mowing Equip - replaces 2006 Degelman 1820 Side Arm			45,000		42,500		2,500	
2026 Mowing Equip - replaces 2012 Degelman REV 1500 Rotary Mower			45,000		42,500		2,500	
Buildings, Land, & Land Improvements								
Interior refurbishment			16,971		16,971			
PW Shop Door Replacement			20,000		20,000			
County welcome sign x 9			47,565	47,565				
	5.30	365,000	6,326,589	47,565	3,694,073	1,420,951	1,164,000	-

CF - denotes carry forward

	2025 and prior years PROJECT COST	2026 PROJECT COST	Funding Source				
			GENERAL REVENUES	RESERVES	GRANTS	SALE OF EQUIP	OTHER / UNKNOWN
AIRPORT							
		-	-	-	-	-	-
WASTE MANAGEMENT							
				-			
		-	-	-	-	-	-
UTILITIES							
Manola Meter Vault - 100% BRWC Funded							
Lac La Nonne Regional Sanitary Sewer Collection System							
	-	-	-	-	-	-	-
AGRICULTURAL SERVICES							
AG Building exterior painting - rust protection		50,913		50,913			
Water Structure Replacement - SE 8-59-2-W5 (Jansen)		30,000	30,000				
		80,913	30,000	50,913	-	-	-
ECONOMIC DEVELOPMENT							
		-	-	-	-	-	-
RECREATION							
		-	-	-	-	-	-
TOTAL	365,000	7,782,906	77,565	5,120,390	1,420,951	1,164,000	-



presented to Council on December 16, 2025
(items shaded have changed since last meeting)

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2025 COUNCIL RESOLUTION TRACKING LIST

(Items beyond the normal course of business)

Resol. #	Resolution Topic	Responsible	Comments	Status
2025-406	Accept offer of \$75.5K incl. GST for sale of tax forfeiture property Lot E Plan 8322259 (3.11 acres)	CS/CAO	Realtor notified, legal counsel preparing sale docs	Underway
2025-403	Purchase (3) 2026 Cat motor graders, trade in (2) 2021 Cat motor graders to Finning Canada; sell 2016 Cat motor grader to Wallis Bros. Construction	PW/CAO	Suppliers notified	Underway
2025-402	Submit 2026-2028 Traffic Safety Plan to GOA PSES Peace Officer Program	CPO/CAO	Awaiting signature from RCMP	Underway
2025-401	Reappoint Library Board members	EA/CAO	Library director notified	Complete Dec 3/25
2025-394-400	Appointed Members-at-large to County Committees	EA/CAO	All applicants notified; website to be updated in January	Underway
2025-387	Supported ACP Grant application on behalf of BRWC with no matching contribution req.	EA/CAO	Commission Manager provided with resolution of Council	Complete Dec 2/25
2025-386	Approved STIP application funding requests for BF 74837, 75922, 80831	PW/CS/EA	Grant applications submitted to GOA	Complete Nov 28/25
2025-383	New initiatives be brought back to a future Project Priority session with Council to explore consideration for the 2026 Budget.	CAO		Underway
2025-380	Increased amount of reimbursement for Councillor electronic devices from \$500 to \$1,000, directed Admin to include in draft budget, financial plans, etc. and revise Policy HR-001 to reflect the new amount.	CS/CAO	Budget, policies, updated to reflect Council direction	Complete Nov 20/25
2025-377	Approved up to a 90-day extension for offering Council Orientation under the MGA s. 201.1(2)	CAO	Legal session, Assessment 101, Roads 101, P&D 101, CPO program complete; others planned	Underway
2025-369-375	Approved 2026 Fire/ERC Budgets	CS/CAO	Incorporated into County 2026 Interim budgets & plans	Complete Nov 4/25
2025-368	Approved Library Board 2026 Budget & Local Appropriation	CS/CAO	Incorporated into County 2026 Interim budgets & plans	Complete Nov 4/25

2025-367	Approved 2026 FCSS operating budget.	CS/CAO	Incorporated into County 2026 Interim budgets & plans	Complete Nov 4/25
2025-363-366	Approved 2026 Landfill Budgets	CS/CAO	Incorporated into County 2026 Interim budgets & plans	Complete Nov 4/25
2025-361-362	Approved 2026 Joint Twinning budgets/plans	CS/CAO	Incorporated into County 2026 Interim budgets & plans	Complete Nov 4/25
2025-359-360	Approved reserve bids and Terms & Conditions for public auction	COMM	Advertised & put on website	Complete Nov 18/25
2025-350	Denied request for cancellation of penalties in amount of \$448.01 in whole on tax roll 150047008.	CS	Letter sent to landowner with decision	Complete Nov 6/25
2025-346	Rescheduled Oct 30 C.O.W. meeting to Nov 7.	CAO	Meeting requests have been sent to Council	Complete Oct 30/25
2025-345	Accepted offer of \$121,000 plus gst for sale of 10-ac parcel within Pt. SW 15-58-2-W5	CAO	Property sold; Contract signed, transfered file to lawyer for closing documents	Complete Nov 14/25
2025-340	Cancelled Regular Scheduled Council meetings on Jan 20, Mar 17, Aug 4, Nov 3, 2026 to accommodate scheduling conflicts, stat holiday, and summer break, leaving a total of 21 Regular Council meetings, and that Council approve amended 2026 calendar.	EA/CAO	Calendar updated	Complete Oct 30/25
2025-339,340	Reaffirm/Receive Health & Safety Policies	SAF/CAO	Update policies, COR audit checklist	Complete Oct 29/25
2025-300-337	Appointment to Committees	EA/CAO	Notifications made	Complete Oct 31/25
2025-298,299	Appointment of Reeve & Deputy Reeve	EA/CS/CAO	Notifications made	Complete Oct 31/25
2025-293	Supported appt of Ms. Burton as Regional ASB rep; funds to be incl in Ag Services Dept budget for per diems and travel	RD/CS/CAO	Included in 2026 Draft Interim budget	Complete Nov 27/25
2025-291	Rescinded obsolete policies 26.02,26.04,26.05,26.08,26.11,26.12	EA/CAO	Policies rescinded in mfiles	Complete Oct 9/25
2025-290	Approved Policy PD-002 Commemorative Naming as amended	RD/EA	Policy amended and updated in mfiles	Complete Oct 9/25

2025-289	Approved donation of \$1,060 to Attraction & Retention Committee to assist with Barrhead Hospital Post-Secondary Event BBQ; funded from Council PR Budget.	EA/CAO	Committee Notified and cheque issued	Complete Oct 24/25
2025-288	Approved \$2,500 donation to Neerlandia Historical Society under Community Grants Policy for Windmill Restoration project.	EA/CAO	Society notified and cheque requisitioned	Complete Oct 7/25
2025-279	Denied request for cancellation of property taxes on Roll # 532313024 and 541292000	CS/CAO	Letter send to landowner	Complete Sep 24/25
2025-278	Proclaimed Oct 2025 as Cybersecurity Awareness Month	CS/COMM	Web page created; Proclamation posted in office	Complete Sep 29/25
2025-275	Accepted 2026 budget "What We Heard" report for information.	COMM/CAO	Posted to website	Complete Sep 16/25
2025-274	Approved not renewing AAIP's RRS after Nov 4	COMM/CAO	Registered employers have been notified and website updated	Complete Sep 18/25
2025-273	Adopted Bylaw 8-2025 Repealing Code of Conduct Bylaw 3-2017	EA/CAO	Signed and removed from website	Complete Sep 16/25
2025-269	Adopted Bylaw 7-2025 Intermunicipal Relations Committee Bylaw	EA/CAO	Signed and posted to website	Complete Sep 16/25
2025-264	Adopted Bylaw 6-2025 Meeting Procedures Bylaw	EA/CAO	Signed and posted to website	Complete Sep 23/25
2025-254	Directed Admin to finalize scheduling with NRCB & ILWG - Stock Talk Initiative in the new year; include ASB members	CAO	Email sent to ILWG, looking at dates.	Underway
2025-253	Apply for funding opportunity from FCM's Local Leadership for Climate Adaptation initiative for <i>"Valuing Natural Assets for Climate Resilience in the County of Barrhead"</i>	RD/CAO	Grant application submitted on Sept 9/25	Complete Sep 9/25
2025-251	Approved signing agreements with landowners for road reconstruction project 25-741	PW/CAO	Agreements fully executed	Complete Sep 2/25
2025-239	Approved Property Tax Penalty Exempt List for 436 tax rolls as identified.	CS	System updated	Complete Aug 19/25
2025-238	Approved additional 0.5 mile of shoulder pull cost in Stuber's Cat Service Ltd. contract for \$5,050 with funding coming from 2025 budget.	PW/CS	Payment made to contractor	Complete Aug 20/25

2025-236	Awarded Grazing Lease for S½ of 4-60-4-W5 to B. Koberstein (\$15,250/yr; 2026-06-01 to 2028-10-31)	EA/CAO	Signing Complete; Agreement provided to new leaseholder for signature; All applicants notified	Complete Nov 27/25
2025-235	Denied request to cancel or reduce fire invoice #IVC000004900 in the amount of \$3,000.	EA/CAO	Letter sent informing of decision	Complete Aug 20/25
2025-234	Authorized rescheduling the Council & Org meeting from Oct 21 to Oct 28, 2025	EA/CAO	Public notice posted	Complete Aug 20/25
2025-229	Authorized the Reeve and Deputy Reeve to sign CAO employment contract.	HR/CAO	Contract signed	Complete Jul 16/25
2025-228	Directed Admin to proceed with prelim geo-technical and develop work plan re partnership project with LSAC.	PW/CAO	Discussed during budget wrkshp in Nov; LSAC project lead contacted Sep 22/25, Oct 8/25, LSAC advised on July 25/25	Underway
2025-227	Directed Admin to proceed with additional named insured concern as discussed in-camera.	CS/CAO	ANI has paid in full & applied for ANI status for 2025/2026. Advised ANI of Council direction	Complete Sep 22/25
2025-220	Approved Policy AD-008 Tax Recovery Process	EA	Updated in Mfiles	Complete Jul 16/25
2025-218	Rescinded policies 11.10-03, 12.13, 12.16, 12.23, 12.25, 24.04	EA	Updated in Mfiles	Complete Jul 16/25
2025-217	Approved Policy PS-015 CPO - RCMP Encrypted Radio as presented.	EA/CPO	Updated in Mfiles	Complete Jul 16/25
2025-216	Rescinded Policy 62.13 Rural Beautification and Policy 62.03 Agriculture Conservation Award.	EA	Updated in Mfiles	Complete Jul 16/25
2025-215	Approved Policy AG-003 Rural Stewardship & Enrichment as amended	EA/AF/RD	Updated in Mfiles	Complete Jul 16/25
2025-213	Appointed Ms. Layne Mullen as Development Authority Officer with all powers, duties and functions as outlined in LUB 4-2024.	CAO	Appointment made	Complete Jul 15/25
2025-212, 287	Refer member-at-large application back to Library Board for review & recommendation.	EA/CAO	Back to Council Oct7/25 following review by board; Library director notified	Complete Oct 7/25
2025-200	Bring back information on “Intensive Livestock Working Group – Stock Talk Initiative” and how the County could collaborate with them	CAO/RD	RFD to Council Sept 2/25	Complete Sep 2/25
2025-199	Bring back information on historic YRL per capita contributions.	CAO	Provided to Council during August 19, 2025 Council meeting	Complete Aug 19/25
2025-194	Proceed with the acquisition of related vehicle & officer equipment up to \$77,141 to be funded by unrestricted reserves	CPO/CAO	Tentative completion for Mar/26 (last item is Axon in-car camera); Vehicle equipment has been purchased with installation occurring Oct-Jan.	Underway

2025-193	Award the contract to Wolfe Chevrolet for the purchase of a 2025 Chevy Silverado SSV at a cost of \$57,359 excluding GST	CPO/CAO	Expected to be in service Jan/26; Patrol vehicle received Jun 20/25; scheduled for outfitting on Oct 27/25.	Underway
2025-192	Approve the additional CPO FTE and direct Administration to include the position in the 2026 Operating budge	CS/CAO	Included in 2026 Draft Interim budget	Complete Nov 27/25
2025-191	Approve community grant of \$2,047.50 to Agnes Memorial Mosside United Church	EA/CAO	Letter of approval sent to applicant	Complete Jun 25/25
2025-190	Engage legal counsel to explore options for alternative access to SE 26-59-06-W5	CAO	Legal counsel has been engaged, file review underway	Underway
2025-189	Directed Policy Committee to review Policy 32.04 Road Construction Standards.	PW/CAO	Admin has started the review of Policy 32.04 & associated policies	Underway
2025-188	Denied request to increase standard of undeveloped road allowance S of SE-26-59-6-W5	EA/CAO	Letter sent to landowner with update	Complete Jul 9/25
2025-187	Approve Manola Lagoon Sounding & Assessment Project at a cost of \$27,087 with additional funding coming from current year revenue	PW/CS	Sounding completed, awaiting final report; Manola lagoon sounding is scheduled for August 18, 2025.	Underway
2025-186	Approve signing STIP grant agreement w/GOA for BF 74972 & 76144 for max of \$405,000 each	EA/CAO	Agreements signed; Waiting for updated agreements from GOA	Complete Aug 14/25
2025-185	Award contract contract for BF 74538 & 74974 to Plains Constructors for \$489,200	PW/CAO	Contracts finalized	Complete Jul 8/25
2025-174	Approved 2024 Annual Report	COMM/CAO	posted to website	Complete Jun 4/25
2025-173	Approved 2026 Budget Schedule	CS/CAO	meeting invites sent out	Complete Jun 4/25
2025-172	Cancel property taxes in the amount of \$7,464.70, owed by Government of Alberta	CS	Journal entry completed	Complete Jun 5/25
2025-171 & 219	Direct Policy Committee to review Policy FN-004 Collection of Accounts Receivable	CS/CAO	Updated in Mfiles; Tentative to Council Jul 15/25; Scheduled for Jun 24/25 Policy Com.	Complete Jul 16/25
2025-170	Cancel finance charges for \$693.65 plus any accrued interest for account ALUSC0001.	CS/CAO	Journal entry completed	Complete Jun 5/25
2025-169	Set Dec 3 at 2:00pm for Public Auction and CAO to be auctioneer	CAO	Info posted to website, etc. Reserve bids & Terms to Council Nov 4/25	Complete Nov 5/25
2025-158	Apply for Roadside Dev Permit; upon receipt sign a Use Agreement with NSC for construction of a community baseball diamond on NE 28-61-3-W5 near Neerlandia Wastewater Lagoon	EA/CAO	Agreement signed; Received RDPT Jul 9/25, making arrangements to sign use agreement; Submitting application for Dev Permit; Inquiry made with GOA	Complete Jul 15/25

2025-157	Awarded contract for BF 72815 to Griffin Contracting Ltd. for \$172,725	PW	Contract finalized; Contractor notified	Complete Jun 24/25
2025-156	Awarded shoulder pull program contract to Stuber's Cat Service Ltd. for \$116,150.00 to complete 11.5 miles of roadway	PW	Contract finalized; Contractor notified	Complete May 26/25
2025-153	Approved updated 2025 Capital Budget	CS/CAO	Complete	Complete May 20/25
2025-152	Adopted Rates & Fees Bylaw 5-2025	EA/CAO	Posted to website	Complete May 23/25
2025-148	Accepted Status Report for 2024 ASB Business Plan	RD	Complete	Complete May 20/25
2025-146-147	Appointment of Weed and Pest Inspectors	AG/CAO	ID cards issued	Complete May 30/25
2025-133-135	Approve signing landowner agreements for construction projects 24-640, 24-740, and 25-240	PW/CAO	Fully executed	Complete May 7/25
2025-130	Approve contract with Marshall Lines 2014 for 2025 County roadway and airport line painting project for a total cost not to exceed \$ 89,711.70.	PW/CAO	Contract finalized; Contractor notified	Complete Jun 11/25
2025-129	Approve contract with Marshall Lines 2014 for 2025 Crack Sealing Program on County roadways and the airport for a total cost of \$107,010.	PW/CAO	Contract finalized; Contractor notified	Complete Jun 11/25
2025-128	Sign agreements BF 74538 land acquisition	PW/CAO	Fully executed	Complete May 7/25
2025-119	Direct Reeve to respond to committee concerns	CAO	Reeve sent email as directed	Complete Apr 15/25
2025-113	Awarded tender for BF 77360 to Plains Constructors for \$348,073 including site occupancy	PW/CAO	Contract Signed; Contractor notified	Complete May 21/25
2025-112	Adopted 2025 Property Tax Bylaw 4-2025	CS/EA	Posted to website	Complete Apr 16/25
2025-107-108	Approved 3-Year Financial Plan & 10-Year Capital Plan	CS/CAO	Posted to website April 22, 2025	Complete Apr 22/25
2025-106	Revised 2025 Capital Budget from \$6,408,757 to \$9,543,169	CS/CAO	Posted Operating Budget, Capital Budget, Budget Presentation and Budget Overview to website April 22, 2025	Complete Apr 22/25
2025-105	Adopt 2025 Operating Budget as presented with operating expenditures & revenue of \$21,124,510	CS/CAO		Complete Apr 22/25

2025-104	Approved agreement with PHSD for County to conduct 2025 elections on behalf of PHSD	RO	Fully executed	Complete Apr 23/25
2025-099	2025 Police Funding Model recalculation, to the EcDev Op Budget and IT Reserve and to bring back adjustments in the 2025 Draft budget - Apr 15	CS/CAO	Adjustments incorporated into 2025 DRAFT Budget for Council consideration	Complete Apr 15/25
2025-094	Agreement for bee hives on County land	EA/CAO	Fully executed; applicant notified of need for all hives to be included in agreement	Complete Apr 10/25
2025-091,152	Bring back Rates & Fees Bylaw to incorporate golf cart permit fees	CPO/CAO	To Council May 20, 2025; Revisions to be brought back with 3rd reading	Complete May 20/25
2025-089-090, 123	Gave first 2 readings to Golf Cart Pilot Project Bylaw and submit to AT for approval	CPO/CAO	May 6 - gave 3rd reading and sent back to AT; AT feedback received; Return to Council May 6; Waiting for AT approval before bringing back for 3rd reading	Complete May 6/25
2025-086, 124-126	1st reading of Community Standards bylaw; bring back in May	CPO/CAO	May 6 - Adopted amended bylaw; Return to Council May 6; Open to public comment	Complete May 6/25
2025-084	Appointment of Fire Guardians	EA/CAO	Fire Chief & Guardians notified & website updated	Complete Apr 3/25
2025-081	Appoint Greilach Lussier LLP as Auditor for 2025-29	CS	Auditor informed of decision	Complete Apr 1/25
2025-080	Approve 2024 audited financial statements(FS) & FIR; post FS to website	CS/COMM	Signed and posted to website	Complete Apr 22/25
2025-070	Submit topic of Challenges with Gravel Pit Provincial Approval & Renewal Process to RMA Mayors & Reeves meeting; CAO to draft statement to be presented by Reeve at the RMA Ministerial Bear Pit session	CAO	Topic presented at RMA Mayors & Reeves's mtg Mar 17/25, and statement made by Reeve at RMA Ministerial Bear Pit session to Minister Schultz Mar 18/25	Complete Mar 18/25
2025-065	Cancel finance charges in amount of \$218.86 for customer RIVER0002.	CS	Cancelled finance charges	Complete Mar 21/25
2025-064	Amend 2025 Operating Budget to include \$2,900 for a Rural Living Expo, event to be Apr 26 or May 3 (admin decides); offered in conjunction with County Appreciation Dinner.	CS/CAO	Amount included in budget	Complete Mar 6/25
2025-057	Uphold Order to Remedy Contravention for file #2024-162-1032 and varied deadline to comply with Order to April 30, 2025.	CPO/CAO	Follow up notification in writing was sent to appellant	Complete Feb 20/25
2025-051	Accepted all yr-end financial reports subject to audit adjustments & yr end finalizations	CS	Prepared for audit	Complete Feb 20/25

2025-049-050	Appoint Assessor & approve 3-year contract	CS/CAO	Contract fully executed; Waiting for signatures	Complete Mar 6/25
2025-047	Approve update to Policy PS-012 CPO Uniform & Equipment Standards	CPO/EA	Policy updated & submitted to Provincial Peace Officer Program	Complete Feb 20/25
2025-046, 167	Approve \$2,500 community grant to Barrhead Golf & Recreation Club	EA/CAO	Final report received; Letter send to recipient and cheque initiated	Complete Feb 25/25
2025-043-045	Appoint ARB Chair, Clerk, and panelists	EA	CRASC notified	Complete Feb 19/25
2025-042	Approved right-of-way agreements for BF 77360	EA/CAO	Agreements signed	Complete Feb 18/25
2025-034	Release 2024 funding to Barrhead Historical Society	CS	Cheque issued	Complete Mar 4/25
2025-033, 093	Approves forwarding Bylaw 9-2024 road closure package to AT in accordance with legislated process for Road Closures.	EA/CAO	AT approved closure & Council approved bylaw; Documents have been submitted electronically for approval	Complete Apr 1/25
2025-032	Approve 2024 reserve transactions as presented in 2024 Reserve Report	CS	Transaction complete	Complete Feb 4/25
2025-029	Approve becoming a municipal member of Northwest of 16 Regional Tourism Association for 2025 at an annual fee of \$1,000	RD/CAO	Admin attended AGM; Application form completed, signing under new Director, vendor being set up in accounting	Complete Mar 24/25
2025-027, 030	Approve additional funding sources for 2024 capital & operational projects	CS	Transactions complete	Complete Feb 4/25
2025-025	Approve marketing sponsorship opportunity request from Western Directives Inc & Nature Alive Adventures Inc in the amount of \$5,000.	EA/CAO	Payment submitted, project confirmed	Complete Feb 11/25
2025-024	Purchase 2025 Ford F-550 crew cab 4x4 truck from Barrhead Ford for \$87,965.00	AG	Truck received & being outfitted with sprayer; Unit has been ordered (4 month delivery)	Complete Jul 2/25
2025-023	Purchase steamer & trailer unit from Pumps & Pressure for a cost of \$44,744.50	PW	Received; Unit has been ordered, estimated delivery May 2025	Complete May 30/25
2025-013	Write-off one outstanding AR account for \$1,965.02 as this account is uncollectable	CS	Journal entry completed	Complete Jan 8/25
2025-011	Cancel existing certificates of title for 2 parcels of lands not sold at Dec 4/24 Public Auction; issue in name of County	Tax Clerk/CAO	Documentation submitted to land titles	Complete Jan 9/25
2025-008-010	Approve COPTER exemptions	CS	Entries made	Complete Jan 9/25
2025-006	Appoint Library member-at-large	EA/CAO	Library director notified	Complete Jan 9/25

2024-504-505	1st reading of Road Closure bylaw; Set public hearing for Feb 4/25 at 1:00 pm	EA/CAO	Feb 4/25 - Public Hearing	Complete Feb 4/25
2024-503	Admin to research details on marketing sponsorship opportunity; bring back report to Feb 4/25 Council meeting.	COMM/CAO	Feb 4/25 - presented to Council for decision	Complete Feb 4/25
2024-502	Received correspondence regarding Fire Invoice #00004415 for information.	EA/CAO	Received for information; Letter not required, rescind motion; Email drafted to landowner regarding decision	Complete
2024-501	Approved lease agreement renewal in SE 16-59-2-W5	EA/CAO	Lease finalized; Mailed to leaseholder for signature	Complete Jan 22/25
2024-457-460	Municipal Election Resolutions	EA/CAO	Website updated	Complete Jan 2/25
2024-449	Bring back options/recommendations on use of sand/salt on County roads in Thunder Lake.	PW/CAO	Draft report submitted to CAO for review; Preliminary discussions with staff	Underway
2024-410; 2025-188-190	Bring back options on use of an undeveloped road allowance to allow access to recreational property at SE 26-59-6-W5.	CAO/PW/ DEV	To Council Jun 17/25, denied request & directed to explore alternative options with legal; Cross departmental review underway	Complete Jun 17/25
2024-398	Directs CAO to move forward with exploring/negotiating options with GOA to become anchor tenant of ADLC.	CAO	Discussed during budget wrkshps in Nov; Mtgs with AB Infrastructure & a developer; Reeve & CAO engaged Minister Infrastructure at RMA, followed up requested by Minister; Mtg rescheduled Feb 25/25; Preliminary contact made with GOA to schedule mtg in new year; Draft Concept Floor Plans complete	Underway
2024-343	Include discussion on the condition of Twp Rd 604 leading to Clear Lake Campground in the 2025 budget workshops.	CS/CAO	Patching, blading, & gravel budgeted in 2025; Further discussion during Nov 27&28 budget workshop; Council reminded of topic on Oct 10/24 budget mtg; will bring back for further discussion once Rural Road Study completed by consultants	Complete Apr 15/25
2024-301	Form an IAC with Town and CAO to work with Town Admin to develop a draft bylaw to establish and define the function of an IAC	CAO	To Council Sep 16/25; Town approved Sep 9/25; Aug 21/25 ICF recommendation on IRC Bylaw; DRAFT Bylaw shared w Town CAO; Apr 30/25 met Sturgeon County to discuss models; Jan 7/25 CAOs met to discuss next steps; Sept 10/24 Town Council accepted recommendation from ICF Committee to establish forum for elected officials to exchange info of mutual interest	Complete Sep 16/25

2024-270	Approved purchase of 2025 Caterpillar 150 AWD motor grader from Finning for \$574,500 & trade-in Unit #219, a 2019 Caterpillar 140M3 motor grader, to Finning for \$305,000.	PW/CAO	New grader delivered; Suppliers have been notified	Complete May 22/25
2024-269	Approved purchase of 2025 Caterpillar D2 LGP dozer from Finning for \$277,173 & trade-in Unit #305, a 2019 Caterpillar D4K LGP dozer to Finning for \$95,000	PW/CAO	New dozer delivered; Suppliers have been notified	Complete May 22/25
2024-225	Flag Agriculture, Small Scale Operation for future discussion	CAO		Not started
2024-149, 179	Approved purchase salt/sand storage building incl installation from Coverco Buildings Ltd. for the price of \$395,426.65 excluding GST.	PW	Complete except for door installation; Contractor currently building structure; Pad constructed by COB; Contracts awarded for paving, building; Company notified	Underway
2024-070	Dispose of Unit 542, Unit 533 along with its plow attachments, which are Units 535, 536, and 537, as well as the plow attachments from Unit 543, which are Units 544 and 540.	PW/CS	Sold at auction	Complete Aug 1/25
2024-062	Council approved signing the land exchange agreement and to cancel the portion of Road Plan 2000MC north of NW 2-62-4-W5 containing approximately 0.938 ha (2.32 acres).	EA/DEV	Submitted to Land Titles for Registration; Approval received and sent to surveyor to finalize road plan; Alberta Transportation contacted for permission to close portion of road plan	Underway
2023-296; 2025-158	Negotiate Use Agreement with NSC to construct a ball diamond near Neerlandia Lagoon and bring back to Council for final consideration.	CAO/DEV	Pending Roadside Dev Permit, agreement approved by Council; To Council May 20/25; NSC signed Apr 21/25; to be returned to Council; Resent to NSC March 24/25 ; Agreement shared with NSC; project likely put on hold until 2025; Draft agreement being prepared to support discussions	Complete May 20/25
2023-208	Administration to send a letter of intent to Maykut Farms expressing the County's desire to enter into a lease agreement in 2026 for a portion of the gravel pit located in NE 3-63-4-W5.	PW/CAO	Revisions made & resent to pit owner; Letter of Intent sent to pit owner; Discussion with owner to confirm specifications, letter drafted; Gravel pit owner notified verbally of County's intent	Underway
2022-448	Draft congratulatory letter for Reeve's signature to new Min of MA and provide info on County of Barrhead strategic initiatives.	CAO/EA	New minister, revising message	Underway

2022-166	Preliminary consolidated report on status of wastewater infrastructure	CAO/PW/DF	Manola project approved, to be incorporated into report upon completion; Consolidating all lagoon reports (T.L. received Dec/22); incorporating asset management principles and discussions with LSAC	Underway
2021-174	VSU - letter to MLA re support and current service delivery model	CAO/EA	Met with VSU representative to better understand situation/impact; Rough draft prepared	Underway
2019-352	Follow-up letter to Minister Municipal Affairs	EA/CAO	Notes distributed	Underway
2018-029	Service Contract Review	FIN/EA/CAO	Initial list has been compiled.	Underway
2017-325	Develop a bylaw to provide necessary tools to deal with enforcement issues as an interim step	CAO/Dev	Community Standards Bylaw adopted; 1st rdng to Council Apr 1/25; Admin review Feb 26/25, tentative date for Council is Apr 1/25; Reviewed with Council at Dec 5/24 Committee of Whole; Bylaw is drafted, timeline to be discussed with Council; Work with LSA Bylaw enforcement to draft bylaw to use in the interim while developing a more substantive bylaw through public consultation	Complete May 6/25
2017-245	Policy for Special Events	CAO/Dev	Discussion with Council at Dec 5/24 Committee of Whole; Reviewing policies from neighbouring municipalities	Underway



AAIP Rural Renewal Stream Monthly Status Report



October 2025 TO DATE
(Nov 7, 2022 - Nov 7, 2025)

EMPLOYERS		
Employers that have expressed interest	0	62
Employers enrolled	0	44 (15 active employers with open vacancies)

CANDIDATES		
Candidates that have expressed interest*	8	234
Candidates endorsed	20	200
(Current temp. foreign worker in Canada)	(20)	(160)
(International applicants)	(0)	(40)

POSITIONS		
Total positions enrolled in RRS (vacant or filled)	19	252 (39 positions currently vacant)
Positions filled through RRS	20	200
(Started working & living in community)	(20)	(149)
(Pending nomination or arrival to community)	(0)	(51)

*Number may not be fully representative of candidate interest, as the County may not hear from every interested candidate who applies to the employer directly.

County Manager Debbie Oyarzun, as Auctioneer, welcomed public to the Public Auction and introduced the County staff attending the auction.

PRESENT

Debbie Oyarzun, County Manger (CAO) and Auctioneer
Moirira O'Neill, Municipal Clerk as Recording Secretary
Charles Parsons, Public

CAO Oyarzun explained the purpose of conducting a Public Auction.

CAO Oyarzun declared the Public Auction open at 2:00 p.m.

CAO Oyarzun reviewed the procedures for the Public Auction.

CAO Oyarzun read the Terms & Conditions of Sale as advertised and as relates to all properties.

1. Parcels of land will be offered for sale subject to a reserve bid and to the reservations and conditions contained in the existing certificate of title.
2. Property is being offered for sale on an "as is, where is" basis and the County of Barrhead makes no representation and gives no warranty whatsoever as to the adequacy of services, soil conditions, land use districting, building and development conditions, absence or presence of environmental contamination, or the developability of the subject land for any intended use by the purchaser.
3. Once the property is declared sold at the public auction, the previous owner has no further right to pay the tax arrears.
4. Purchaser shall be required to execute a sale agreement in the form and substance provided by the County of Barrhead.
5. Successful purchaser shall, at the time of sale, make payment in Cash, Certified Cheque or Bank Draft payable to the County of Barrhead as follows:
 - a. The full purchase price; or
 - b. A 10% non-refundable deposit and the balance of the purchase price must be paid within 14 business days of the sale.
6. Purchase price determined by auction shall not include GST. For greater clarity, GST will be payable in addition to the purchase price if the sale is GST applicable.
7. Risk of the property lies with the purchaser immediately following the auction.


Debbie Oyarzun, County Manager


Moira O'Neill, Tax & Utilities Clerk

Parcels of Land

CAO Oyarzun described the parcels of land listed for public auction in the order advertised:

Property #1: Lot A, Plan 7822943 – NE 11-60-02-W5 – Reserve Price: \$330,000.

CAO Oyarzun called for the reserve bid of \$330,000

CAO Oyarzun called for bids a further 2 times and hearing none closed the sale on Property #1 with no bids received.

Property #2: Lot 3, Block 1, Plan 1221183 – SW 17-57-02-W5– Reserve Price: \$400,000.

CAO Oyarzun called for the reserve bid of \$400,000

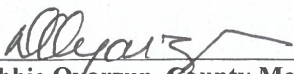
CAO Oyarzun called for bids a further 2 times and hearing none closed the sale on Property #2 with no bids received.

Property #3: Lot 1, Block 1, Plan 1221183 – SW 17-57-02-W5 – Reserve Price: \$310,000

CAO Oyarzun called for the reserve bid of \$310,000.

CAO Oyarzun called for bids a further 2 times and hearing none closed the sale on Property #3 with no bids received.

CAO Oyarzun declared the Public Auction closed at 2:10 p.m.


Debbie Oyarzun, County Manager


Moira O'Neill, Tax & Utilities Clerk



COUNTY OF BARRHEAD NO.11
CASH, INVESTMENTS, & TAXES RECEIVABLE
November 30, 2025



	November YTD 2025	November YTD 2024
CASH:		
On Hand	\$300	\$300
Deposits	27,173	16,418
Disbursements	239,320	247,536
Savings	7,436,956	3,362,416
Tax Trust	88,793	24,362
Money in Lieu of Reserve	594,767	555,191
CCBF Account	813,877	-
SHORT TERM DEPOSITS:		
31 day Notice	2,315,435	1,035,338
60 day Notice	1,091,506	1,047,808
90 day Notice	6,508,384	9,872,969
Total Cash and Temporary Investments	19,116,509	16,162,339
INVESTMENTS		
Term Deposits	-	2,286,591
Other Investments	22,492	21,283
Total Investments	22,492	2,307,874
TAXES AND GRANTS IN LIEU RECEIVABLE:		
Current	1,627,409	718,945
Arrears	451,915	303,427
Forfeited Land	26,066	4,719
	2,105,390	1,027,092
Allowance for Uncollectible Taxes	(145,000)	(100,000)
Total Taxes & Grants in Lieu Receivable	1,960,390	927,092
# of Tax Rolls on TIPP	358	333
DEFERRED REVENUE		
MSI	-	(70,440)
LGFF	(623,038)	(102,906)
STIP (Bridges)	(676,624)	54,779
CCBF	813,877	788,958
Others	28,982	63,932
	(456,804)	734,322
RESERVES		
Unrestricted	856,234	2,527,487
Current YTD Budget	3,448,604	3,046,402
Operating	1,860,380	1,830,154
Capital	14,292,703	10,794,676
	20,457,920	18,198,719



Payments Issued
For Month ended November 30, 2025

Vendor ID	Vendor Name	Document Date	Document Number	Document Amount	Voided
ALBE042	Alberta Safety Training Ltd.	2025-11-03	912200	1,288.35	No
BAIN001	Bain, David	2025-11-03	912201	100.00	No
BERG003	Bergsma, Tyson	2025-11-03	912202	100.00	No
BOUM002	Bouma, Jozeph & Frieda	2025-11-03	912203	1,000.00	No
BREI003	Breitkreitz, Jacqueline	2025-11-03	912204	500.00	No
BREI004	Breitkreitz, Savannah	2025-11-03	912205	510.80	No
BREI005	Breitkreitz, Shanese	2025-11-03	912206	537.44	No
CHAP001	Chapman, Bill	2025-11-03	912207	100.00	No
CRIS001	Crisler Ray W.	2025-11-03	912208	100.00	No
CROS001	Cross Roads Community Centre	2025-11-03	912209	150.00	No
ELLW002	Ellwein, Chais	2025-11-03	912210	100.00	No
FROS001	Frost Valuations Inc.	2025-11-03	912211	2,100.00	No
HARR002	Harrison, Bernice	2025-11-03	912212	518.86	No
JLMI001	J & L Miller Holdings Ltd.	2025-11-03	912213	1,000.00	No
KUSA001	Kusal, Ivan	2025-11-03	912214	100.00	No
MELL001	Mellowdale Community Hall Association	2025-11-03	912215	175.00	No
MUNC001	Munck, Erik	2025-11-03	912216	100.00	No
RANG002	Ranger, Joanne	2025-11-03	912217	587.84	No
ROYA001	Royal Canadian Legion	2025-11-03	912218	70.00	No
SCHU002	Schuurman, Nancy	2025-11-03	912219	559.04	No
SILG001	Silgard, Donna	2025-11-03	912220	561.92	No
SOTN002	Sotnikow, Shawna	2025-11-03	912221	520.16	No
SUMM001	Summerdale Community Assoc.	2025-11-03	912222	125.00	No
THUN001	Thunder Lake Sand & Gravel	2025-11-03	912223	8,169.46	No
TIGE001	Tiger Lily Comm. Assoc.	2025-11-03	912224	125.00	No
VANB002	Van Beek, Shelley	2025-11-03	912225	559.04	No
VASS001	Vass IT Professional Services Inc.	2025-11-03	912226	3,288.27	No
VIST002	Vista Grain Ltd.	2025-11-03	912227	1,000.00	No
WIER006	Wierenga, Phil	2025-11-03	912228	100.00	No
YOUN002	Young, Branden	2025-11-03	912229	603.68	No
ZACH001	Zacharuk, Eileen	2025-11-03	912230	513.53	No
APPR001	Approach Navigation Systems Inc.	2025-11-17	912232	4,134.90	No
BARR051	Barrhead Machine & Welding (2023) Ltd.	2025-11-17	912233	250.90	No

Payments Issued
For Month ended November 30, 2025

Vendor ID	Vendor Name	Document Date	Document Number	Document Amount	Voided
JSPL001	J's Place Ltd.	2025-11-17	912234	1,812.10	No
KING001	Kingsgate Legal	2025-11-17	912235	5,393.64	No
MAST001	Mast, Curtis	2025-11-17	912236	300.00	No
SCEN001	Scene Safety Solutions	2025-11-17	912237	534.30	No
VASS001	Vass IT Professional Services Inc.	2025-11-17	912238	9,210.89	No
2202001	2202241 Alberta Ltd	2025-11-06	EFT000000003254	2,950.44	No
AMRI001	Amrize Canada Inc.	2025-11-06	EFT000000003255	7,616.70	No
BELV001	Belvedere Community Hall	2025-11-06	EFT000000003256	175.00	No
BORL002	Borle, Brayden	2025-11-06	EFT000000003257	183.00	No
BREI001	Breitkreitz, Alanna	2025-11-06	EFT000000003258	787.44	No
HUTC001	Hutchison Law	2025-11-06	EFT000000003259	6,537.30	No
JESP001	Jespersen, Lorrie	2025-11-06	EFT000000003260	100.00	No
KLEI002	Kleinfeldt, Ronald	2025-11-06	EFT000000003261	142.56	No
MCEW001	McEwen's Fuels and Fertilizers	2025-11-06	EFT000000003262	288.08	No
MCKA001	McKay, Bryanna	2025-11-06	EFT000000003263	886.80	No
MERL001	Merlin Shredding	2025-11-06	EFT000000003264	93.45	No
MOES003	Moes, Laura-Lee	2025-11-06	EFT000000003265	4,624.00	No
PARK004	ParklandGEO Ltd.	2025-11-06	EFT000000003266	5,229.00	No
PEMB002	Pembina Hills School Division	2025-11-06	EFT000000003267	1,099.41	No
PREU001	Preugschas, Walter	2025-11-06	EFT000000003268	100.00	No
PROP002	Properzi, Paul	2025-11-06	EFT000000003269	100.00	No
REDL002	Red Lion Express Inc.	2025-11-06	EFT000000003270	71.58	No
REID001	Reid's Kitchen	2025-11-06	EFT000000003271	107.94	No
SCHA001	Schatz, Marvin	2025-11-06	EFT000000003272	152.64	No
SMAL001	Small Power Ltd.	2025-11-06	EFT000000003273	94.31	No
TOOL002	Tool Solutions Ltd.	2025-11-06	EFT000000003274	775.48	No
TOWN001	Town of Barrhead	2025-11-06	EFT000000003275	18,396.74	No
WEST007	Western Star Trucks	2025-11-06	EFT000000003276	3,255.06	No
WFST001	WF Steel & Crane Ltd.	2025-11-06	EFT000000003277	2,754.10	No
XERO100	Xerox Canada Ltd.	2025-11-06	EFT000000003278	262.30	No
COUN004	Country Comfort Consulting Ltd.	2025-11-06	EFT000000003279	3,412.50	No
BENE0001	Benefits By Design	2025-11-07	EFT000000003280	19,479.16	No
LOCA001	Local Authorities Pension Plan	2025-11-07	EFT000000003281	49,424.23	No

Payments Issued
For Month ended November 30, 2025

Vendor ID	Vendor Name	Document Date	Document Number	Document Amount	Voided
RECE001	Receiver General For Canada	2025-11-07	EFT000000003282	104,461.99	No
NEER003	Neerlandia Co-op Association	2025-11-10	EFT000000003283	7,481.17	No
PEMB004	Pembina West Co-op	2025-11-10	EFT000000003284	69,653.73	No
DIRE001	Direct Energy Business	2025-11-07	EFT000000003285	690.10	No
WORK001	Workers Compensation Board	2025-11-14	EFT000000003286	8,287.50	No
1737001	1737069 Alberta Ltd.	2025-11-19	EFT000000003287	3,948.00	No
ACKL001	Acklands Grainger Inc.	2025-11-19	EFT000000003288	1,785.66	No
AXON001	Axon Public Safety Canada Inc.	2025-11-19	EFT000000003289	20,436.13	No
BARO001	Baron, Jayleana	2025-11-19	EFT000000003290	200.00	No
BARR024	Barrhead Home Hardware Building Centre	2025-11-19	EFT000000003291	102.90	No
BARR030	Barrhead Public Library	2025-11-19	EFT000000003292	39,880.55	No
BARR032	Barrhead Regional Water Commission	2025-11-19	EFT000000003293	8,759.83	No
BERG003	Bergsma, Tyson	2025-11-19	EFT000000003294	1,000.00	No
BRAV001	Brave Nose Septic Service Inc.	2025-11-19	EFT000000003295	52.50	No
CERT002	Certified Tracking Solutions	2025-11-19	EFT000000003296	546.84	No
CORE001	CorePoint Solutions Inc.	2025-11-19	EFT000000003297	170.63	No
COUN004	Country Comfort Consulting Ltd.	2025-11-19	EFT000000003298	3,671.85	No
DOWN001	Downing, Michael	2025-11-19	EFT000000003299	90.00	No
EHRE001	Ehrenholz, Valerie	2025-11-19	EFT000000003300	697.13	No
HAYW001	Hayworth Equipment Sales	2025-11-19	EFT000000003301	550.62	No
JAEG001	Jaeger, George	2025-11-19	EFT000000003302	210.00	No
LOND001	London Life	2025-11-19	EFT000000003303	250.00	No
LUKE001	Luke's Contract Hauling	2025-11-19	EFT000000003304	4,300.01	No
MCLE001	McLean's Auto Parts LTD.	2025-11-19	EFT000000003305	53.74	No
PEMB004	Pembina West Co-op	2025-11-19	EFT000000003306	2,543.62	No
PURE001	Pure Glass	2025-11-19	EFT000000003307	651.00	No
ROAD001	Roadata Services Ltd.	2025-11-19	EFT000000003308	470.40	No
SHAZ001	Shazel Cleaning	2025-11-19	EFT000000003309	456.75	No
SMAL001	Small Power Ltd.	2025-11-19	EFT000000003310	120.08	No
STEP001	Stephani Motors Ltd.	2025-11-19	EFT000000003311	456.87	No
TOWN001	Town of Barrhead	2025-11-19	EFT000000003312	2,479.62	No
XERO100	Xerox Canada Ltd.	2025-11-19	EFT000000003313	372.09	No
CANO001	Canoe Procurement Group of Canada	2025-11-19	EFT000000003314	45,004.62	No

Payments Issued
For Month ended November 30, 2025

Vendor ID	Vendor Name	Document Date	Document Number	Document Amount	Voided
MYHS100	MYHSA	2025-11-05	EFT000000003315	813.00	No
MYHS100	MYHSA	2025-11-12	EFT000000003316	101.90	No
MYHS100	MYHSA	2025-11-19	EFT000000003317	206.13	No
MYHS100	MYHSA	2025-11-21	EFT000000003318	383.68	No
AMSC002	AMSC (BMO PCARD)	2025-11-24	EFT000000003319	18,472.74	No
BELL001	Bell Canada	2025-11-20	EFT000000003320	698.88	No
UFAC001	UFA Co-operative Limited	2025-11-25	EFT000000003321	6,864.69	No
GOVE002	Government of Alberta Land Titles	2025-11-28	EFT000000003322	65.00	No
XERO100	Xerox Canada Ltd.	2025-11-28	EFT000000003325	361.27	No
MYHS100	MYHSA	2025-11-28	EFT000000003326	95.53	No
VOIDED Payments				-	
Payments Issued				533,898.09	



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Summary of All Units
For the Eleven Months Ending November 30, 2025

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	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Municipal taxes	\$14,324,236	\$14,319,457	(\$4,779)	(0.03%)	\$13,314,139	\$13,314,139
Local improvement levy	21,885	21,885	-	0.00%	21,885	21,885
Aggregate levy	184,971	75,000	(109,971)	(146.63%)	66,023	112,571
User fees and sale of goods	841,593	980,653	139,059	14.18%	846,920	989,541
Rental income	60,354	85,786	25,432	29.65%	64,052	70,924
Allocation for in-house equip Rental	1,202,703	835,025	(367,678)	(44.03%)	837,007	841,570
Penalties and costs on taxes	287,796	150,000	(137,796)	(91.86%)	153,450	153,450
Licenses, permits and fees	131,697	44,500	(87,197)	(195.95%)	58,044	64,507
Returns on investment	481,702	531,333	49,630	9.34%	720,273	781,819
Other governments transfer for operating	1,198,345	1,213,938	15,593	1.28%	1,235,059	1,286,343
Other revenue	61,341	1,551,843	1,490,503	96.05%	39,162	51,241
Drawn from unrestricted reserves	1,103,827	1,124,271	20,444	1.82%	85,464	1,672,158
Drawn from operating reserves	146,680	188,319	41,639	22.11%	31,389	44,114
Contribution from capital program	1,991	2,500	509	20.36%	-	-
TOTAL REVENUE	20,049,121	21,124,509	1,075,388	5.09%	17,472,866	19,404,261
EXPENDITURES						
Salaries and benefits	4,455,969	4,986,346	530,377	10.64%	4,182,646	4,494,116
Materials, goods, supplies	2,813,133	3,221,902	408,769	12.69%	2,601,309	2,888,394
Utilities	97,989	143,110	45,121	31.53%	107,432	133,339
Contracted and general services	1,563,370	2,096,100	532,730	25.42%	1,583,473	1,918,834
Purchases from other governments	225,738	327,400	101,662	31.05%	219,482	246,142
Transfer to other governments	895,385	2,789,810	1,894,425	67.91%	900,595	1,265,984
Transfer to individuals and organizations	69,123	115,911	46,788	40.37%	70,294	95,766
Transfer to local boards and agencies	173,179	176,464	3,284	1.86%	167,900	170,784
Interest on long term debt	53,044	104,820	51,777	49.40%	55,524	109,598
Principal payment for debenture	87,943	177,154	89,210	50.36%	85,464	172,158
Provision for allowances	-	10,000	10,000	100.00%	-	45,000
Bank charges and short term interest	1,468	1,970	502	25.48%	1,492	1,606
Tax cancellations	3,461	18,800	15,339	81.59%	18,730	18,730
Other expenditures	192	30	(162)	(543.18%)	9,790	9,790
Requisitions	2,579,831	3,356,955	777,124	23.15%	2,317,289	3,007,765
Transfer to operating reserves	87,981	91,904	3,923	4.27%	148,501	255,151
Transfer to capital reserves	3,257,804	3,313,705	55,901	1.69%	1,817,338	3,584,376
Transfer to capital program	234,907	192,129	(42,778)	(22.27%)	139,207	142,098
TOTAL EXPENDITURES	16,600,517	21,124,509	4,523,992	21.42%	14,426,464	18,559,631
NET COST / (REVENUE):	(3,448,604)	0	3,448,604	(192659431	(3,046,402)	(844,630)
NET COST - OPERATING FUND	(5,776,798)	(2,282,648)	3,494,150	(153.07%)	(5,034,595)	(3,109,983)
NET COST - RESERVE FUND	2,095,278	2,093,019	(2,259)	(0.11%)	1,848,986	2,123,255
NET COST - CAPITAL FUND	232,916	189,629	(43,287)	(22.83%)	139,207	142,098



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
GENERAL GOVERNMENT
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Municipal taxes	\$14,324,236	\$14,319,457	(\$4,779)	(0.03%)	\$13,314,139	\$13,314,139
Penalties and costs on taxes	287,796	150,000	(137,796)	(91.86%)	153,450	153,450
Returns on investment	461,254	412,000	(49,254)	(11.95%)	689,906	648,671
Other revenue	8,087	8,117	30	0.37%	-	-
Drawn from unrestricted reserves	1,030,111	1,119,321	89,210	7.97%	85,464	1,672,158
Drawn from operating reserves	115,725	125,725	10,000	7.95%	-	-
TOTAL REVENUE	16,227,209	16,134,620	(92,589)	(0.57%)	14,242,958	15,788,418
EXPENDITURES						
Provision for allowances	-	10,000	10,000	100.00%	-	45,000
Tax cancellations	3,461	18,800	15,339	81.59%	18,730	18,730
Other expenditures	192	30	(162)	(542.71%)	9,789	9,789
Requisitions	2,579,831	3,356,955	777,124	23.15%	2,317,289	3,007,765
Transfer to operating reserves	-	-	-	0.00%	85,464	172,158
Transfer to capital reserves	-	-	-	0.00%	-	1,500,000
TOTAL EXPENDITURES	2,583,484	3,385,785	802,301	23.70%	2,431,272	4,753,443
NET COST / (REVENUE):	(13,643,725)	(12,748,835)	894,890	(7.02%)	(11,811,686)	(11,034,975)
NET COST - OPERATING FUND	(12,497,890)	(11,503,789)	994,101	(8.64%)	(11,811,686)	(11,034,975)
NET COST - RESERVE FUND	(1,145,836)	(1,245,046)	(99,210)	7.97%	-	-



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
General Municipal
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Penalties and costs on taxes	\$287,796	\$150,000	(\$137,796)	(91.86%)	\$153,450	\$153,450
Returns on investment	461,254	412,000	(49,254)	(11.95%)	689,906	648,671
Drawn from unrestricted reserves	1,030,111	1,119,321	89,210	7.97%	85,464	1,672,158
Drawn from operating reserves	115,725	115,725	0	0.00%	-	-
TOTAL REVENUE	1,894,886	1,797,046	(97,840)	(5.44%)	928,819	2,474,279
EXPENDITURES						
Transfer to operating reserves	-	-	-	0.00%	85,464	172,158
Transfer to capital reserves	-	-	-	0.00%	-	1,500,000
TOTAL EXPENDITURES	-	-	-	0.00%	85,464	1,672,158
NET COST / (REVENUE):	(1,894,886)	(1,797,046)	97,840	(5.44%)	(843,356)	(802,121)
NET COST - OPERATING FUND	(749,051)	(562,000)	187,051	(33.28%)	(843,356)	(802,121)
NET COST - RESERVE FUND	(1,145,836)	(1,235,046)	(89,210)	7.22%	-	-



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Tax & Requisitions
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Municipal taxes	\$14,324,236	\$14,319,457	(\$4,779)	(0.03%)	\$13,314,139	\$13,314,139
Other revenue	8,087	8,117	30	0.37%	-	-
Drawn from operating reserves	-	10,000	10,000	100.00%	-	-
TOTAL REVENUE	14,332,323	14,337,574	5,251	0.04%	13,314,139	13,314,139
EXPENDITURES						
Provision for allowances	-	10,000	10,000	100.00%	-	45,000
Tax cancellations	3,461	18,800	15,339	81.59%	18,730	18,730
Other expenditures	192	30	(162)	(542.71%)	9,789	9,789
Requisitions	2,579,831	3,356,955	777,124	23.15%	2,317,289	3,007,765
TOTAL EXPENDITURES	2,583,484	3,385,785	802,301	23.70%	2,345,809	3,081,284
NET COST / (REVENUE):	(11,748,839)	(10,951,789)	797,050	(7.28%)	(10,968,330)	(10,232,855)
NET COST - OPERATING FUND	(11,748,839)	(10,941,789)	807,050	(7.38%)	(10,968,330)	(10,232,855)
NET COST - RESERVE FUND	-	(10,000)	(10,000)	100.00%	-	-



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
ADMINISTRATION & LEGISLATIVE
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$22,975	\$48,829	\$25,853	52.95%	\$22,000	\$49,279
Other governments transfer for operating	638	1,150	512	44.52%	6,942	33,744
Other revenue	9,710	10,000	290	2.90%	14,215	18,762
Drawn from operating reserves	14,617	15,833	1,216	7.68%	-	-
TOTAL REVENUE	47,940	75,812	27,872	36.76%	43,157	101,785
EXPENDITURES						
Salaries and benefits	1,232,915	1,373,866	140,951	10.26%	1,186,219	1,290,941
Materials, goods, supplies	55,666	75,993	20,327	26.75%	58,409	60,121
Utilities	10,784	17,800	7,016	39.42%	11,193	14,277
Contracted and general services	328,913	446,412	117,500	26.32%	347,261	454,690
Bank charges and short term interest	1,468	1,970	502	25.48%	1,492	1,606
Other expenditures	0	-	0	0.00%	1	0
Transfer to operating reserves	-	2,304	2,304	100.00%	3,375	4,429
Transfer to capital reserves	146,000	146,000	0	0.00%	70,000	70,000
TOTAL EXPENDITURES	1,775,745	2,064,345	288,600	13.98%	1,677,949	1,896,063
NET COST / (REVENUE):	1,727,805	1,988,533	260,728	13.11%	1,634,792	1,794,278
NET COST - OPERATING FUND	1,596,422	1,856,063	259,641	13.99%	1,561,417	1,719,849
NET COST - RESERVE FUND	131,383	132,470	1,087	0.82%	73,375	74,429



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Legislative
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Other revenue	\$4,879	\$5,000	\$121	2.42%	\$6,407	\$7,121
Drawn from operating reserves	3,122	3,333	211	6.34%	-	-
TOTAL REVENUE	8,001	8,333	332	3.99%	6,407	7,121
EXPENDITURES						
Salaries and benefits	257,852	310,917	53,065	17.07%	262,100	282,278
Materials, goods, supplies	3,740	4,143	403	9.74%	2,165	2,327
Contracted and general services	26,661	46,406	19,745	42.55%	26,950	28,707
Transfer to operating reserves	-	875	875	100.00%	875	-
TOTAL EXPENDITURES	288,252	362,341	74,089	20.45%	292,090	313,312
NET COST / (REVENUE):	280,251	354,008	73,757	20.83%	285,683	306,191
NET COST - OPERATING FUND	283,373	356,466	73,093	20.50%	284,808	306,191
NET COST - RESERVE FUND	(3,122)	(2,458)	664	(27.00%)	875	-



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Administration
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$22,975	\$48,829	\$25,853	52.95%	\$22,000	\$49,279
Other governments transfer for operating	1	-	(1)	0.00%	6,942	33,744
Other revenue	4,431	5,000	569	11.38%	7,808	11,641
Drawn from operating reserves	1,495	2,500	1,005	40.20%	-	-
TOTAL REVENUE	28,902	56,329	27,427	48.69%	36,750	94,664
EXPENDITURES						
Salaries and benefits	968,063	1,055,749	87,686	8.31%	924,119	1,008,663
Materials, goods, supplies	50,051	69,850	19,799	28.35%	56,244	57,794
Utilities	10,784	17,800	7,016	39.42%	11,193	14,277
Contracted and general services	295,085	394,457	99,372	25.19%	320,311	425,982
Bank charges and short term interest	1,468	1,970	502	25.48%	1,492	1,606
Other expenditures	0	-	0	0.00%	1	0
Transfer to operating reserves	-	1,429	1,429	100.00%	-	1,929
Transfer to capital reserves	146,000	146,000	0	0.00%	70,000	70,000
TOTAL EXPENDITURES	1,471,450	1,687,254	215,803	12.79%	1,383,359	1,580,251
NET COST / (REVENUE):	1,442,548	1,630,925	188,377	11.55%	1,346,609	1,485,587
NET COST - OPERATING FUND	1,298,043	1,485,997	187,953	12.65%	1,276,609	1,413,658
NET COST - RESERVE FUND	144,505	144,929	424	0.29%	70,000	71,929



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Elections & Plebiscites
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Other governments transfer for operating	\$638	\$1,150	\$513	44.57%	-	-
Other revenue	400	-	(400)	0.00%	-	-
Drawn from operating reserves	10,000	10,000	-	0.00%	-	-
TOTAL REVENUE	11,038	11,150	113	1.01%	-	-
EXPENDITURES						
Salaries and benefits	7,000	7,200	200	2.78%	-	-
Materials, goods, supplies	1,876	2,000	124	6.22%	-	-
Contracted and general services	7,167	5,550	(1,617)	(29.14%)	-	-
Transfer to operating reserves	-	-	-	0.00%	2,500	2,500
TOTAL EXPENDITURES	16,043	14,750	(1,293)	(8.77%)	2,500	2,500
NET COST / (REVENUE):	5,005	3,600	(1,405)	(39.04%)	2,500	2,500
NET COST - OPERATING FUND	15,005	13,600	(1,405)	(10.33%)	-	-
NET COST - RESERVE FUND	(10,000)	(10,000)	-	0.00%	2,500	2,500



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
PROTECTIVE SERVICES
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$52,075	\$68,000	\$15,925	23.42%	\$48,688	\$52,151
Licenses, permits and fees	111,737	30,250	(81,487)	(269.38%)	41,794	47,757
Other governments transfer for operating	178,340	180,202	1,862	1.03%	219,343	188,596
Other revenue	6,327	7,946	1,620	20.38%	5,508	5,508
Drawn from unrestricted reserves	68,776	-	(68,776)	0.00%	-	-
Drawn from operating reserves	2,722	3,500	778	22.22%	5,103	5,292
TOTAL REVENUE	419,977	289,898	(130,079)	(44.87%)	320,436	299,303
EXPENDITURES						
Salaries and benefits	150,763	178,366	27,604	15.48%	127,756	138,398
Materials, goods, supplies	33,870	38,929	5,059	13.00%	29,861	32,149
Contracted and general services	37,009	66,861	29,852	44.65%	41,019	45,743
Purchases from other governments	98,250	195,000	96,750	49.62%	91,997	105,872
Transfer to other governments	367,110	733,120	366,010	49.93%	380,415	743,768
Transfer to individuals and organizations	7,500	7,500	-	0.00%	8,250	8,250
Transfer to operating reserves	33,327	34,946	1,620	4.63%	32,508	32,508
Transfer to capital reserves	195,776	127,000	(68,776)	(54.15%)	114,000	151,944
TOTAL EXPENDITURES	923,604	1,381,722	458,119	33.16%	825,806	1,258,632
NET COST / (REVENUE):	503,627	1,091,824	588,198	53.87%	505,371	959,329
NET COST - OPERATING FUND	346,022	933,378	587,356	62.93%	363,966	780,169
NET COST - RESERVE FUND	157,604	158,446	842	0.53%	141,405	179,160



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Police Funding Model
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Other governments transfer for operating	-	-	-	0.00%	\$173,159	-
TOTAL REVENUE	-	-	-	0.00%	173,159	-
EXPENDITURES						
Transfer to other governments	90,924	365,000	274,076	75.09%	88,397	353,764
Transfer to individuals and organizations	-	-	-	0.00%	750	750
TOTAL EXPENDITURES	90,924	365,000	274,076	75.09%	89,147	354,514
NET COST / (REVENUE):	90,924	365,000	274,076	75.09%	(84,012)	354,514
NET COST - OPERATING FUND	90,924	365,000	274,076	75.09%	(84,012)	354,514



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Fire Services
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$52,075	\$68,000	\$15,925	23.42%	\$46,146	\$49,610
Other governments transfer for operating	169,012	169,012	-	0.00%	34,987	174,406
TOTAL REVENUE	221,087	237,012	15,925	6.72%	81,133	224,016
EXPENDITURES						
Salaries and benefits	290	510	220	43.19%	442	448
Materials, goods, supplies	1,405	-	(1,405)	0.00%	-	-
Contracted and general services	30	2,090	2,060	98.56%	59	59
Purchases from other governments	98,250	195,000	96,750	49.62%	91,997	105,872
Transfer to other governments	276,186	368,120	91,934	24.97%	292,018	390,004
Transfer to operating reserves	25,000	25,000	-	0.00%	25,000	25,000
Transfer to capital reserves	97,000	97,000	-	0.00%	97,000	134,944
TOTAL EXPENDITURES	498,160	687,720	189,560	27.56%	506,515	656,326
NET COST / (REVENUE):	277,073	450,708	173,635	38.52%	425,382	432,310
NET COST - OPERATING FUND	155,073	328,708	173,635	52.82%	303,382	272,366
NET COST - RESERVE FUND	122,000	122,000	-	0.00%	122,000	159,944



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Emergency Management
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
EXPENDITURES						
Salaries and benefits	\$11,182	\$12,644	\$1,462	11.56%	\$6,019	\$11,573
Materials, goods, supplies	223	500	277	55.44%	1,022	1,022
Contracted and general services	210	1,463	1,253	85.62%	261	366
Transfer to operating reserves	2,000	2,000	-	0.00%	2,000	2,000
TOTAL EXPENDITURES	13,615	16,607	2,992	18.02%	9,302	14,961
NET COST / (REVENUE):	13,615	16,607	2,992	18.02%	9,302	14,961
NET COST - OPERATING FUND	11,615	14,607	2,992	20.48%	7,302	12,961
NET COST - RESERVE FUND	2,000	2,000	-	0.00%	2,000	2,000



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
By-Law Enforcement
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	\$2,389	\$2,389
Licenses, permits and fees	111,737	30,250	(81,487)	(269.38%)	41,794	47,757
Drawn from unrestricted reserves	68,776	-	(68,776)	0.00%	-	-
TOTAL REVENUE	180,513	30,250	(150,263)	(496.74%)	44,183	50,146
EXPENDITURES						
Salaries and benefits	101,775	110,334	8,558	7.76%	91,737	95,761
Materials, goods, supplies	22,964	26,357	3,393	12.87%	20,983	23,082
Contracted and general services	18,714	32,443	13,729	42.32%	22,820	22,950
Transfer to capital reserves	98,776	30,000	(68,776)	(229.25%)	17,000	17,000
TOTAL EXPENDITURES	242,230	199,134	(43,096)	(21.64%)	152,540	158,793
NET COST / (REVENUE):	61,717	168,884	107,167	63.46%	108,357	108,647
NET COST - OPERATING FUND	31,717	138,884	107,167	77.16%	91,357	91,647
NET COST - RESERVE FUND	30,000	30,000	-	0.00%	17,000	17,000



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Ambulance Services
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
EXPENDITURES						
Transfer to individuals and organizations	\$7,500	\$7,500	-	0.00%	\$7,500	\$7,500
TOTAL EXPENDITURES	7,500	7,500	-	0.00%	7,500	7,500
NET COST / (REVENUE):	7,500	7,500	-	0.00%	7,500	7,500
NET COST - OPERATING FUND	7,500	7,500	-	0.00%	7,500	7,500



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Safety Program
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	\$152	\$152
Other revenue	6,327	7,946	1,620	20.38%	5,508	5,508
Drawn from operating reserves	2,722	3,500	778	22.22%	5,103	5,292
TOTAL REVENUE	9,049	11,446	2,397	20.94%	10,763	10,952
EXPENDITURES						
Salaries and benefits	37,516	54,879	17,363	31.64%	27,518	28,577
Materials, goods, supplies	5,906	11,572	5,666	48.97%	6,853	7,042
Contracted and general services	12,161	17,589	5,428	30.86%	9,551	9,551
Transfer to operating reserves	6,327	7,946	1,620	20.38%	5,508	5,508
TOTAL EXPENDITURES	61,909	91,986	30,077	32.70%	49,430	50,677
NET COST / (REVENUE):	52,860	80,540	27,679	34.37%	38,667	39,726
NET COST - OPERATING FUND	49,256	76,093	26,838	35.27%	38,262	39,509
NET COST - RESERVE FUND	3,604	4,446	842	18.93%	405	216



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Barrhead and Regional Crime Coalition (BARCC)
 For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Other governments transfer for operating	\$9,328	\$11,190	\$1,862	16.64%	\$11,197	\$14,190
TOTAL REVENUE	9,328	11,190	1,862	16.64%	11,197	14,190
EXPENDITURES						
Salaries and benefits	-	-	-	0.00%	2,040	2,040
Materials, goods, supplies	3,372	500	(2,872)	(574.41%)	1,004	1,004
Contracted and general services	5,893	13,276	7,383	55.61%	8,328	12,817
TOTAL EXPENDITURES	9,265	13,776	4,511	32.74%	11,372	15,861
NET COST / (REVENUE):	(63)	2,586	2,649	102.42%	175	1,671
NET COST - OPERATING FUND	(63)	2,586	2,649	102.42%	175	1,671



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
TRANSPORTATION SERVICES
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Aggregate levy	\$184,971	\$75,000	(\$109,971)	(146.63%)	\$66,023	\$112,571
User fees and sale of goods	271,971	258,000	(13,971)	(5.42%)	250,515	258,651
Rental income	11,395	11,395	0	0.00%	11,235	11,235
Allocation for in-house equip Rental	1,202,703	835,025	(367,678)	(44.03%)	837,007	841,570
Returns on investment	1,412	18,412	17,000	92.33%	2,790	23,271
Other governments transfer for operating	553,656	559,875	6,219	1.11%	544,216	548,533
Other revenue	22,340	-	(22,340)	0.00%	2,969	2,969
TOTAL REVENUE	2,248,448	1,757,707	(490,742)	(27.92%)	1,714,756	1,798,801
EXPENDITURES						
Salaries and benefits	2,246,182	2,464,401	218,219	8.85%	2,165,607	2,314,642
Materials, goods, supplies	2,483,407	2,787,315	303,908	10.90%	2,327,101	2,598,784
Utilities	68,904	94,050	25,146	26.74%	75,004	91,545
Contracted and general services	904,373	1,101,229	196,856	17.88%	855,248	1,011,352
Transfer to capital reserves	2,638,862	2,635,071	(3,791)	(0.14%)	1,350,028	1,417,056
Transfer to capital program	234,907	192,129	(42,778)	(22.27%)	134,207	134,207
TOTAL EXPENDITURES	8,576,635	9,274,195	697,560	7.52%	6,907,195	7,567,585
NET COST / (REVENUE):	6,328,187	7,516,488	1,188,301	15.81%	5,192,440	5,768,785
NET COST - OPERATING FUND	3,454,418	4,689,288	1,234,870	26.33%	3,708,205	4,217,522
NET COST - RESERVE FUND	2,638,862	2,635,071	(3,791)	(0.14%)	1,350,028	1,417,056
NET COST - CAPITAL FUND	234,907	192,129	(42,778)	(22.27%)	134,207	134,207



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Public Works
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Aggregate levy	\$184,971	\$75,000	(\$109,971)	(146.63%)	\$66,023	\$112,571
User fees and sale of goods	271,971	258,000	(13,971)	(5.42%)	250,515	258,651
Allocation for in-house equip Rental	1,202,703	835,025	(367,678)	(44.03%)	837,007	841,570
Returns on investment	1,412	18,412	17,000	92.33%	2,790	23,271
Other governments transfer for operating	535,000	535,000	-	0.00%	531,226	531,226
Other revenue	22,340	-	(22,340)	0.00%	2,969	2,969
TOTAL REVENUE	2,218,397	1,721,437	(496,960)	(28.87%)	1,690,531	1,770,258
EXPENDITURES						
Salaries and benefits	2,245,107	2,461,091	215,984	8.78%	2,164,032	2,312,542
Materials, goods, supplies	2,470,362	2,778,815	308,453	11.10%	2,321,913	2,587,745
Utilities	65,648	89,600	23,953	26.73%	71,152	86,784
Contracted and general services	863,901	1,056,344	192,443	18.22%	832,052	983,339
Transfer to capital reserves	2,620,862	2,617,071	(3,791)	(0.14%)	1,332,028	1,399,056
Transfer to capital program	234,907	192,129	(42,778)	(22.27%)	134,207	134,207
TOTAL EXPENDITURES	8,500,787	9,195,050	694,263	7.55%	6,855,383	7,503,673
NET COST / (REVENUE):	6,282,390	7,473,613	1,191,224	15.94%	5,164,853	5,733,415
 NET COST - OPERATING FUND	 3,426,621	 4,664,413	 1,237,793	 26.54%	 3,698,618	 4,200,152
NET COST - RESERVE FUND	2,620,862	2,617,071	(3,791)	(0.14%)	1,332,028	1,399,056
NET COST - CAPITAL FUND	234,907	192,129	(42,778)	(22.27%)	134,207	134,207



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Airport Services
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Rental income	\$11,395	\$11,395	\$0	0.00%	\$11,235	\$11,235
Other governments transfer for operating	18,656	24,875	6,219	25.00%	12,990	17,307
TOTAL REVENUE	30,051	36,270	6,219	17.15%	24,225	28,542
EXPENDITURES						
Salaries and benefits	1,075	3,310	2,235	67.52%	1,575	2,100
Materials, goods, supplies	13,045	8,500	(4,545)	(53.47%)	5,188	11,038
Utilities	3,257	4,450	1,193	26.82%	3,853	4,761
Contracted and general services	40,472	44,885	4,413	9.83%	23,196	28,013
Transfer to capital reserves	18,000	18,000	-	0.00%	18,000	18,000
TOTAL EXPENDITURES	75,849	79,145	3,296	4.17%	51,812	63,912
NET COST / (REVENUE):	45,797	42,875	(2,922)	(6.82%)	27,587	35,370
NET COST - OPERATING FUND	27,797	24,875	(2,922)	(11.75%)	9,587	17,370
NET COST - RESERVE FUND	18,000	18,000	-	0.00%	18,000	18,000



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
UTILITIES AND WASTE MANAGEMENT
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Local improvement levy	\$21,885	\$21,885	-	0.00%	\$21,885	\$21,885
User fees and sale of goods	398,976	416,074	17,098	4.11%	398,649	428,296
Rental income	31,469	49,131	17,662	35.95%	27,527	34,399
Returns on investment	-	88,038	88,038	100.00%	-	80,532
Other revenue	-	1,500,000	1,500,000	100.00%	-	-
TOTAL REVENUE	452,331	2,075,128	1,622,798	78.20%	448,061	565,113
EXPENDITURES						
Salaries and benefits	93,233	103,719	10,486	10.11%	96,261	106,741
Materials, goods, supplies	18,276	50,051	31,775	63.48%	26,168	41,731
Utilities	18,301	26,260	7,959	30.31%	21,195	25,712
Contracted and general services	144,130	185,191	41,061	22.17%	125,417	141,936
Purchases from other governments	127,488	132,400	4,912	3.71%	127,485	140,270
Transfer to other governments	72,195	1,596,260	1,524,065	95.48%	77,580	76,831
Transfer to operating reserves	5,000	5,000	-	0.00%	5,000	5,000
Transfer to capital reserves	198,885	323,634	124,749	38.55%	198,885	349,348
TOTAL EXPENDITURES	677,509	2,422,515	1,745,007	72.03%	677,991	887,570
NET COST / (REVENUE):	225,178	347,387	122,209	35.18%	229,931	322,457
NET COST - OPERATING FUND	21,293	18,753	(2,540)	(13.54%)	26,046	(31,891)
NET COST - RESERVE FUND	203,885	328,634	124,749	37.96%	203,885	354,348



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Water & Sewer Utility Holders
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Local improvement levy	\$21,885	\$21,885	-	0.00%	\$21,885	\$21,885
User fees and sale of goods	293,552	317,586	24,034	7.57%	288,430	306,092
Rental income	31,469	49,131	17,662	35.95%	27,527	34,399
Returns on investment	-	63,038	63,038	100.00%	-	46,005
Other revenue	-	1,500,000	1,500,000	100.00%	-	-
TOTAL REVENUE	346,907	1,951,640	1,604,734	82.22%	337,842	408,381
EXPENDITURES						
Salaries and benefits	71,713	72,831	1,118	1.54%	63,908	68,860
Materials, goods, supplies	14,234	29,651	15,417	52.00%	11,054	13,595
Utilities	14,413	19,500	5,087	26.09%	16,529	20,094
Contracted and general services	22,941	64,196	41,256	64.26%	33,971	36,016
Purchases from other governments	114,998	117,352	2,354	2.01%	116,995	126,544
Transfer to other governments	-	1,500,000	1,500,000	100.00%	-	-
Transfer to capital reserves	95,885	156,885	61,000	38.88%	95,885	139,623
TOTAL EXPENDITURES	334,183	1,960,415	1,626,232	82.95%	338,341	404,731
NET COST / (REVENUE):	(12,723)	8,775	21,499	245.00%	499	(3,649)
NET COST - OPERATING FUND	(108,609)	(148,110)	(39,501)	26.67%	(95,386)	(143,273)
NET COST - RESERVE FUND	95,885	156,885	61,000	38.88%	95,885	139,623



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Truck Fill
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$30,313	\$37,488	\$7,175	19.14%	\$32,361	\$35,141
TOTAL REVENUE	<u>30,313</u>	<u>37,488</u>	<u>7,175</u>	<u>19.14%</u>	<u>32,361</u>	<u>35,141</u>
EXPENDITURES						
Salaries and benefits	1,167	1,332	166	12.42%	1,055	1,146
Materials, goods, supplies	955	1,000	45	4.50%	1,593	1,593
Utilities	1,386	1,700	314	18.46%	1,623	1,970
Contracted and general services	553	613	60	9.86%	520	545
Purchases from other governments	9,490	12,048	2,558	21.23%	10,490	10,726
Transfer to capital reserves	-	20,795	20,795	100.00%	-	19,162
TOTAL EXPENDITURES	<u>13,551</u>	<u>37,488</u>	<u>23,937</u>	<u>63.85%</u>	<u>15,279</u>	<u>35,141</u>
NET COST / (REVENUE):	(16,762)	0	16,762	588148521	(17,082)	-
NET COST - OPERATING FUND	(16,762)	(20,795)	(4,032)	19.39%	(17,082)	(19,162)
NET COST - RESERVE FUND	-	20,795	20,795	100.00%	-	19,162



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Lagoons
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$75,111	\$61,000	(\$14,111)	(23.13%)	\$77,858	\$87,063
TOTAL REVENUE	<u>75,111</u>	<u>61,000</u>	<u>(14,111)</u>	<u>(23.13%)</u>	<u>77,858</u>	<u>87,063</u>
EXPENDITURES						
Salaries and benefits	6,748	9,606	2,858	29.75%	11,697	12,224
Materials, goods, supplies	479	1,200	721	60.06%	2,615	2,615
Utilities	2,502	5,060	2,558	50.56%	3,044	3,648
Contracted and general services	31,945	24,180	(7,765)	(32.11%)	7,661	12,541
Purchases from other governments	3,000	3,000	-	0.00%	-	3,000
Transfer to capital reserves	-	17,954	17,954	100.00%	-	53,035
TOTAL EXPENDITURES	<u>44,674</u>	<u>61,000</u>	<u>16,326</u>	<u>26.76%</u>	<u>25,017</u>	<u>87,063</u>
NET COST / (REVENUE):	(30,437)	0	30,437	235946831	(52,841)	-
NET COST - OPERATING FUND	(30,437)	(17,954)	12,483	(69.53%)	(52,841)	(53,035)
NET COST - RESERVE FUND	-	17,954	17,954	100.00%	-	53,035



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
General Utility Services
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
EXPENDITURES						
Materials, goods, supplies	-	-	-	0.00%	\$3,549	\$8,434
Contracted and general services	-	-	-	0.00%	10,674	10,767
Transfer to capital reserves	50,000	50,000	-	0.00%	50,000	50,000
TOTAL EXPENDITURES	50,000	50,000	-	0.00%	64,223	69,201
NET COST / (REVENUE):	50,000	50,000	-	0.00%	64,223	69,201
NET COST - OPERATING FUND	-	-	-	0.00%	14,223	19,201
NET COST - RESERVE FUND	50,000	50,000	-	0.00%	50,000	50,000



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Waste Management
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Returns on investment	-	\$25,000	\$25,000	100.00%	-	\$34,528
TOTAL REVENUE	-	25,000	25,000	100.00%	-	34,528
EXPENDITURES						
Salaries and benefits	13,606	19,950	6,344	31.80%	19,601	24,512
Materials, goods, supplies	2,608	18,200	15,592	85.67%	7,358	15,495
Contracted and general services	88,692	96,202	7,510	7.81%	72,593	82,068
Transfer to other governments	72,195	96,260	24,065	25.00%	77,580	76,831
Transfer to operating reserves	5,000	5,000	-	0.00%	5,000	5,000
Transfer to capital reserves	53,000	78,000	25,000	32.05%	53,000	87,528
TOTAL EXPENDITURES	235,101	313,612	78,511	25.03%	235,132	291,433
NET COST / (REVENUE):	235,101	288,612	53,511	18.54%	235,132	256,906
NET COST - OPERATING FUND	177,101	205,612	28,511	13.87%	177,132	164,378
NET COST - RESERVE FUND	58,000	83,000	25,000	30.12%	58,000	92,528



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
COMMUNITY SUPPORT SERVICES
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
EXPENDITURES						
Transfer to other governments	\$77,149	\$77,149	-	0.00%	\$77,149	\$77,149
TOTAL EXPENDITURES	77,149	77,149	-	0.00%	77,149	77,149
NET COST / (REVENUE):	77,149	77,149	-	0.00%	77,149	77,149
NET COST - OPERATING FUND	77,149	77,149	-	0.00%	77,149	77,149



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Family and Community Support Services (FCSS)
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
EXPENDITURES						
Transfer to other governments	\$77,149	\$77,149	-	0.00%	\$77,149	\$77,149
TOTAL EXPENDITURES	77,149	77,149	-	0.00%	77,149	77,149
NET COST / (REVENUE):	77,149	77,149	-	0.00%	77,149	77,149
NET COST - OPERATING FUND	77,149	77,149	-	0.00%	77,149	77,149



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
PLANNING & DEVELOPMENT
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Rental income	\$17,490	\$17,260	(\$230)	(1.33%)	\$17,290	\$17,290
Licenses, permits and fees	19,960	14,250	(5,710)	(40.07%)	16,250	16,750
Returns on investment	16,153	10,000	(6,153)	(61.53%)	24,498	26,264
Other governments transfer for operating	5,000	-	(5,000)	0.00%	44,115	44,115
Other revenue	13,123	21,000	7,877	37.51%	11,071	18,603
TOTAL REVENUE	<u>71,727</u>	<u>62,510</u>	<u>(9,217)</u>	<u>(14.74%)</u>	<u>113,223</u>	<u>123,022</u>
EXPENDITURES						
Salaries and benefits	224,745	292,811	68,067	23.25%	221,030	229,908
Materials, goods, supplies	42,419	38,093	(4,326)	(11.36%)	35,318	35,370
Contracted and general services	65,975	117,021	51,046	43.62%	100,392	103,929
Transfer to individuals and organizations	-	-	-	0.00%	1,000	1,000
Transfer to operating reserves	10,000	10,000	-	0.00%	10,000	10,000
Transfer to capital reserves	27,527	30,000	2,473	8.24%	34,426	43,674
TOTAL EXPENDITURES	<u>370,666</u>	<u>487,926</u>	<u>117,260</u>	<u>24.03%</u>	<u>402,166</u>	<u>423,881</u>
NET COST / (REVENUE):	298,939	425,416	126,477	29.73%	288,943	300,859
NET COST - OPERATING FUND	261,413	385,416	124,003	32.17%	244,517	247,185
NET COST - RESERVE FUND	37,527	40,000	2,473	6.18%	44,426	53,674



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Land Use Planning & Dev
 For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Licenses, permits and fees	\$19,960	\$14,250	(\$5,710)	(40.07%)	\$16,250	\$16,750
Returns on investment	16,153	10,000	(6,153)	(61.53%)	24,498	26,264
Other revenue	13,123	21,000	7,877	37.51%	11,071	18,603
TOTAL REVENUE	49,237	45,250	(3,987)	(8.81%)	51,818	61,617
EXPENDITURES						
Salaries and benefits	126,402	163,518	37,116	22.70%	132,263	137,450
Materials, goods, supplies	39,208	37,093	(2,115)	(5.70%)	29,740	29,740
Contracted and general services	29,662	58,437	28,775	49.24%	44,396	45,272
Transfer to operating reserves	10,000	10,000	-	0.00%	10,000	10,000
Transfer to capital reserves	27,527	30,000	2,473	8.24%	34,426	43,674
TOTAL EXPENDITURES	232,798	299,048	66,250	22.15%	250,825	266,137
NET COST / (REVENUE):	183,561	253,798	70,237	27.67%	199,007	204,520
NET COST - OPERATING FUND	146,035	213,798	67,763	31.70%	154,581	150,845
NET COST - RESERVE FUND	37,527	40,000	2,473	6.18%	44,426	53,674



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Economic Development
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Other governments transfer for operating	\$5,000	-	(\$5,000)	0.00%	\$44,115	\$44,115
TOTAL REVENUE	5,000	-	(5,000)	0.00%	44,115	44,115
EXPENDITURES						
Salaries and benefits	98,343	129,293	30,951	23.94%	88,767	92,459
Materials, goods, supplies	3,212	1,000	(2,212)	(221.17%)	5,578	5,630
Contracted and general services	36,031	58,301	22,271	38.20%	55,713	58,373
Transfer to individuals and organizations	-	-	-	0.00%	1,000	1,000
TOTAL EXPENDITURES	137,585	188,595	51,010	27.05%	151,058	157,462
NET COST / (REVENUE):	132,585	188,595	56,010	29.70%	106,943	113,346
NET COST - OPERATING FUND	132,585	188,595	56,010	29.70%	106,943	113,346



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Subdivision & Land Development
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
EXPENDITURES						
Contracted and general services	\$283	\$283	\$0	0.01%	\$283	\$283
TOTAL EXPENDITURES	283	283	0	0.01%	283	283
NET COST / (REVENUE):	283	283	0	0.01%	283	283
NET COST - OPERATING FUND	283	283	0	0.01%	283	283



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Land, Housing & Building Rentals
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Rental income	\$17,490	\$17,260	(\$230)	(1.33%)	\$17,290	\$17,290
TOTAL REVENUE	17,490	17,260	(230)	(1.33%)	17,290	17,290
EXPENDITURES						
NET COST / (REVENUE):	(17,490)	(17,260)	230	(1.33%)	(17,290)	(17,290)
NET COST - OPERATING FUND	(17,490)	(17,260)	230	(1.33%)	(17,290)	(17,290)



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
AGRICULTURAL SERVICES
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$84,413	\$179,750	\$95,337	53.04%	\$115,453	\$189,549
Rental income	-	8,000	8,000	100.00%	8,000	8,000
Other governments transfer for operating	284,247	296,247	12,000	4.05%	283,112	300,284
Other revenue	786	1,000	214	21.38%	2,002	2,002
Drawn from operating reserves	-	21,261	21,261	100.00%	36	12,572
Contribution from capital program	1,991	2,500	509	20.36%	-	-
TOTAL REVENUE	371,437	508,758	137,321	26.99%	408,604	512,408
EXPENDITURES						
Salaries and benefits	493,149	555,182	62,033	11.17%	363,684	391,389
Materials, goods, supplies	176,796	219,021	42,225	19.28%	118,470	113,188
Utilities	-	5,000	5,000	100.00%	40	1,805
Contracted and general services	60,951	150,518	89,567	59.51%	82,820	129,869
Transfer to other governments	2,500	2,500	-	0.00%	2,500	3,222
Transfer to individuals and organizations	29,629	59,261	29,632	50.00%	28,272	51,268
Transfer to operating reserves	-	-	-	0.00%	-	18,901
Transfer to capital reserves	50,755	52,000	1,245	2.39%	50,000	52,353
TOTAL EXPENDITURES	813,780	1,043,482	229,702	22.01%	645,787	761,996
NET COST / (REVENUE):	442,343	534,724	92,382	17.28%	237,183	249,589
NET COST - OPERATING FUND	393,579	506,485	112,906	22.29%	187,219	190,906
NET COST - RESERVE FUND	50,755	30,739	(20,016)	(65.11%)	49,964	58,683
NET COST - CAPITAL FUND	(1,991)	(2,500)	(509)	20.36%	-	-



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Ag Services
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$22,529	\$29,750	\$7,221	24.27%	\$33,440	\$35,072
Rental income	-	8,000	8,000	100.00%	8,000	8,000
Other governments transfer for operating	169,247	169,247	-	0.00%	169,214	169,214
Other revenue	786	1,000	214	21.38%	2,002	2,002
Drawn from operating reserves	-	-	-	0.00%	36	36
TOTAL REVENUE	192,562	207,997	15,435	7.42%	212,692	214,324
EXPENDITURES						
Salaries and benefits	342,392	425,823	83,432	19.59%	242,606	262,128
Materials, goods, supplies	147,300	167,489	20,189	12.05%	81,219	75,852
Utilities	-	5,000	5,000	100.00%	40	1,805
Contracted and general services	51,319	92,622	41,303	44.59%	67,089	80,536
Transfer to other governments	2,500	2,500	-	0.00%	2,500	3,222
Transfer to individuals and organizations	-	13,000	13,000	100.00%	10,864	11,864
Transfer to capital reserves	50,000	50,000	-	0.00%	50,000	50,000
TOTAL EXPENDITURES	593,510	756,434	162,924	21.54%	454,318	485,407
NET COST / (REVENUE):	400,948	548,437	147,490	26.89%	241,626	271,083
NET COST - OPERATING FUND	350,948	498,437	147,490	29.59%	191,662	221,119
NET COST - RESERVE FUND	50,000	50,000	-	0.00%	49,964	49,964



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Resource Management
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$24,024	\$40,000	\$15,976	39.94%	\$24,700	\$24,700
Other governments transfer for operating	69,000	61,500	(7,500)	(12.20%)	65,900	65,900
Contribution from capital program	1,991	2,500	509	20.36%	-	-
TOTAL REVENUE	95,015	104,000	8,985	8.64%	90,600	90,600
EXPENDITURES						
Salaries and benefits	59,535	21,659	(37,877)	(174.88%)	32,966	34,236
Materials, goods, supplies	25,195	43,500	18,305	42.08%	34,361	34,361
Contracted and general services	5,848	10,300	4,452	43.22%	3,278	3,321
Transfer to capital reserves	755	2,000	1,245	62.27%	-	2,353
TOTAL EXPENDITURES	91,333	77,459	(13,874)	(17.91%)	70,606	74,273
NET COST / (REVENUE):	(3,683)	(26,541)	(22,859)	86.13%	(19,994)	(16,328)
NET COST - OPERATING FUND	(2,446)	(26,041)	(23,595)	90.61%	(19,994)	(18,681)
NET COST - RESERVE FUND	755	2,000	1,245	62.27%	-	2,353
NET COST - CAPITAL FUND	(1,991)	(2,500)	(509)	20.36%	-	-



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Alus (ALUS)
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$37,860	\$110,000	\$72,140	65.58%	\$57,313	\$129,777
Other governments transfer for operating	46,000	65,500	19,500	29.77%	47,999	65,170
Drawn from operating reserves	-	21,261	21,261	100.00%	-	12,536
TOTAL REVENUE	83,860	196,761	112,901	57.38%	105,312	207,483
EXPENDITURES						
Salaries and benefits	91,222	107,700	16,478	15.30%	88,113	95,024
Materials, goods, supplies	4,302	8,032	3,730	46.44%	2,890	2,974
Contracted and general services	3,784	47,596	43,812	92.05%	12,453	46,012
Transfer to individuals and organizations	29,629	46,261	16,632	35.95%	17,408	39,404
Transfer to operating reserves	-	-	-	0.00%	-	18,901
TOTAL EXPENDITURES	128,937	209,589	80,652	38.48%	120,863	202,317
NET COST / (REVENUE):	45,077	12,828	(32,249)	(251.39%)	15,551	(5,167)
NET COST - OPERATING FUND	45,077	34,089	(10,988)	(32.23%)	15,551	(11,532)
NET COST - RESERVE FUND	-	(21,261)	(21,261)	100.00%	-	6,365



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
RECREATION & CULTURE
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$11,182	\$10,000	(\$1,182)	(11.82%)	\$11,614	\$11,614
Returns on investment	2,883	2,883	-	0.00%	3,080	3,080
Other governments transfer for operating	176,464	176,464	-	0.00%	137,330	171,070
Other revenue	967	3,780	2,813	74.42%	3,397	3,397
Drawn from unrestricted reserves	4,940	4,950	10	0.20%	-	-
Drawn from operating reserves	13,616	22,000	8,384	38.11%	26,250	26,250
TOTAL REVENUE	210,051	220,077	10,025	4.56%	181,672	215,412
EXPENDITURES						
Salaries and benefits	14,983	18,000	3,017	16.76%	22,087	22,097
Materials, goods, supplies	2,699	12,500	9,801	78.41%	5,982	7,051
Contracted and general services	22,019	28,867	6,848	23.72%	31,315	31,315
Transfer to other governments	376,431	380,781	4,350	1.14%	362,951	365,015
Transfer to individuals and organizations	31,994	49,150	17,156	34.91%	32,772	35,248
Transfer to local boards and agencies	173,179	176,464	3,284	1.86%	167,900	170,784
Interest on long term debt	53,044	104,820	51,777	49.40%	55,524	109,598
Principal payment for debenture	87,943	177,154	89,210	50.36%	85,464	172,158
Transfer to operating reserves	39,654	39,654	-	0.00%	12,154	12,154
Transfer to capital program	-	-	-	0.00%	5,000	7,892
TOTAL EXPENDITURES	801,946	987,390	185,444	18.78%	781,149	933,312
NET COST / (REVENUE):	591,894	767,313	175,419	22.86%	599,477	717,900
NET COST - OPERATING FUND	570,796	754,609	183,813	24.36%	608,573	724,104
NET COST - RESERVE FUND	21,098	12,704	(8,394)	(66.08%)	(14,096)	(14,096)
NET COST - CAPITAL FUND	-	-	-	0.00%	5,000	7,892



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Recreation
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
User fees and sale of goods	\$11,182	\$10,000	(\$1,182)	(11.82%)	\$11,614	\$11,614
Returns on investment	2,883	2,883	-	0.00%	3,080	3,080
Other revenue	967	3,780	2,813	74.42%	3,397	3,397
Drawn from operating reserves	9,068	7,000	(2,068)	(29.55%)	2,500	2,500
TOTAL REVENUE	24,100	23,663	(437)	(1.85%)	20,592	20,592
EXPENDITURES						
Salaries and benefits	14,983	18,000	3,017	16.76%	22,087	22,097
Materials, goods, supplies	2,699	12,500	9,801	78.41%	5,982	7,051
Contracted and general services	22,019	28,867	6,848	23.72%	16,915	16,915
Transfer to other governments	376,431	376,431	0	0.00%	362,951	362,951
Transfer to individuals and organizations	15,843	12,000	(3,843)	(32.03%)	13,486	15,961
Interest on long term debt	53,044	104,820	51,777	49.40%	55,524	109,598
Principal payment for debenture	87,943	177,154	89,210	50.36%	85,464	172,158
Transfer to operating reserves	39,654	39,654	-	0.00%	12,154	12,154
Transfer to capital program	-	-	-	0.00%	5,000	7,892
TOTAL EXPENDITURES	612,616	769,426	156,810	20.38%	579,562	726,777
NET COST / (REVENUE):	588,516	745,763	157,248	21.09%	558,970	706,185
NET COST - OPERATING FUND	557,930	713,109	155,179	21.76%	544,316	688,639
NET COST - RESERVE FUND	30,586	32,654	2,068	6.33%	9,654	9,654
NET COST - CAPITAL FUND	-	-	-	0.00%	5,000	7,892



COUNTY OF BARRHEAD NO.11
YTD BUDGET REPORT
Culture
For the Eleven Months Ending November 30, 2025

	November 2025 YTD	2025 Budget	Budget Variance	% Variance	November 2024 YTD	PY (2024)
REVENUE						
Other governments transfer for operating	\$176,464	\$176,464	-	0.00%	\$137,330	\$171,070
Drawn from unrestricted reserves	4,940	4,950	10	0.20%	-	-
Drawn from operating reserves	4,548	15,000	10,453	69.68%	23,750	23,750
TOTAL REVENUE	185,951	196,414	10,463	5.33%	161,080	194,820
EXPENDITURES						
Contracted and general services	-	-	-	0.00%	14,400	14,400
Transfer to other governments	-	4,350	4,350	100.00%	-	2,064
Transfer to individuals and organizations	16,151	37,150	21,000	56.53%	19,287	19,287
Transfer to local boards and agencies	173,179	176,464	3,284	1.86%	167,900	170,784
TOTAL EXPENDITURES	189,330	217,964	28,634	13.14%	201,587	206,535
NET COST / (REVENUE):	3,379	21,550	18,171	84.32%	40,507	11,715
NET COST - OPERATING FUND	12,866	41,500	28,634	69.00%	64,257	35,465
NET COST - RESERVE FUND	(9,488)	(19,950)	(10,463)	52.44%	(23,750)	(23,750)

County of Barrhead
November 2025 YTD Capital Report



	Admin & General	Emerg. Mgmt	Enforce.	Fire & ERC	Public Works	Airport	Waste Mgmt	Utilities	Planning & Dev.	Subdiv & Land Dev.	Ag Services	Rec & Culture	November 2025 YTD	2025 BUDGET
1 CAPITAL APPLIED														
2 Land & Land Improvements					2,782		-		5,085				7,867	30,760
3 Buildings	-			-	-								-	55,463
4 Machinery & Equipment	11,717		78,941		922,100		-	62,784			75,557		1,151,098	1,141,104
5 Engineered Structures														
6 Sidewalks													-	
7 Road Construction					1,368,539								1,368,539	1,308,050
8 Paving & Overlays					-									
9 Bridges					962,449								962,449	1,353,723
10 Neerlandia Lagoon														
11 Vehicles			55,000	-	394,899						88,215		538,114	909,899
Subtotal: Capital Assets														
13 Purchased/Constructed	11,717	-	133,941	-	3,650,768	-	-	62,784	5,085		163,772	-	4,028,066	4,798,999
14 Transfer to Individuals													-	-
15 Transfer to Local Governments													-	-
16 Transfer to Operating	-		-	-	-	-	-	-	-	-	1,991	-	1,991	1,502,500
17 Transfer to Capital Reserves	146,000		98,776	97,000	2,620,862	18,000	53,000	145,885	27,527	-	50,755	-	3,257,804	3,313,705
18 TOTAL CAPITAL APPLIED	157,717	-	232,717	97,000	6,271,629	18,000	53,000	208,669	32,612	-	216,517	-	7,287,861	
19 BUDGETED CAPITAL APPLIED:	206,436		568,450		6,632,334	18,000	115,500	314,984	30,000	-	227,000	-	8,112,704	9,615,204
20														
21 CAPITAL ACQUIRED														
22 Sale of Land													-	-
23 Sale of Buildings					476								476	-
24 Sale of Machinery & Equipment					424,928		-				2,634		427,561	405,000
25 Sale of Vehicles								-			16,595		16,595	46,000
26 Contributions from Individuals - TCA									5,085				5,085	-
27 Contributions from Individuals - Reserves													-	-
28 Insurance Proceeds													-	-
29 Federal Grants					-								-	-
30 Provincial Grants Capital-Bridges					703,780								703,780	850,292
31 Provincial Grants Capital-LGFF					1,118,730								1,118,730	1,108,421
32 Local Governments Contributions													-	-
33 Contributions from Operating					234,907								234,907	192,129
34 Contributions from Operating to Capital Reserves	146,000	-	98,776	97,000	2,620,862	18,000	53,000	145,885	27,527	-	50,755	-	3,257,804	3,313,705
35 Contributions from Reserves to Operating	-	-	-	-	-	-	-	-	-	-	1,991	-	1,991	1,502,500
36 Contributions from Reserves for Capital	11,717		133,941	-	1,167,946	-	-	62,784	-	-	144,543	-	1,520,931	2,197,157
37 TOTAL CAPITAL ACQUIRED	157,717	-	232,717	97,000	6,271,629	18,000	53,000	208,669	32,612	-	216,517	-	7,287,861	
38 BUDGETED CAPITAL ACQUIRED:	206,436	-	568,450	-	6,632,334	18,000	115,500	314,984	30,000	-	227,000	-	8,112,704	9,615,204

County of Barrhead
November 2025 YTD Capital Report

CF - denotes carry forward

EXPENDITURE YTD November 2025	FUNDING SOURCE						2025 BUDGET
	GENERAL REVENUES	RESERVES	FEDERAL GRANTS	PROVINCIAL GRANTS	SALE OF EQUIP	OTHER / UNKNOWN	
ADMINISTRATION							
Renovations - architect only (CF)							20,000
Telephone System (CF)	5,318	5,318					15,000
Servers, IT Infrastructure (Year 1 of 3)	6,399	6,399					25,436
	11,717	11,717	-	-	-	-	60,436
FIRE							
2025 Rosenbauer Commercial Crew Cab Rear Mount Pumper (50%)							425,000
OnSite Training Facility (50%) (CF)							5,950
	-	-	-	-	-	-	430,950
ENFORCEMENT							
Portable Truck Scales	6,000	6,000					6,000
LIDAR Equipment	4,164	4,164					4,500
2nd enforcement vehicle 2025 Chev Silverado - Council resolution 2025-193	55,000	55,000					
Vehicle & officer equipment up to \$77,141, funded by unrestricted reserves - Council resolution 2025-194	68,776	68,776					
	133,941	133,941	-	-	-	-	10,500

County of Barrhead
November 2025 YTD Capital Report

CF - denotes carry forward

		EXPENDITURE YTD November 2025	FUNDING SOURCE						2025 BUDGET
			GENERAL REVENUES	RESERVES	FEDERAL GRANTS	PROVINCIAL GRANTS	SALE OF EQUIP	OTHER / UNKNOWN	
TRANSPORTATION # miles									
Bridges									
BF 74974 (STIP 75%/reserves 25%)		247,812		61,953		185,859			323,239
BF 74538 (STIP 75%/reserves 25%)		295,687		73,922		221,765			383,203
BF 77360 (STIP 75%/reserves 25%)		373,504		93,376		280,128			433,281
BF 72815 Reserves 100%		11,060		11,060					214,000
BF 74972 (STIP 75%/reserves 25%) NEW		21,370		5,343		16,028			
BF 76144 (STIP 75%/reserves 25%) NEW		13,015		3,254		9,761			
Road Construction									
24-640 Twp Rd 604A (Bear Lake West)	1.25	430,087				430,087			240,009
25-741 Twp Rd 624A	2	327,745				327,745			435,156
24-740 Twp Rd 622/RR 43/Twp Rd 622A	2	351,136				351,136			430,756
25-240 Twp Rd 583	1	234,907	234,907						192,129
24-241; Fencing		24,663		24,663					10,000
Equipment									
2025 Grader 150AWD - Council Res #2024-270		574,500		269,500			305,000		574,500
2025 Caterpillar D2 LGP - Council Res #2024-269		277,173		182,173			95,000		277,173
Portable Steamer & Trailer Unit (NEW - keeping old unit) - Council Res #2025-023		45,145		45,145					44,745
Equipment Scan Tool NEW		18,397		18,397					20,000
AC Recovery Unit NEW		6,885		6,885					6,900
2024 Tandem Truck with Hoist, Plow, Snow Wing & hydraulics (CF)		164,609		147,656			16,954		143,713
2024 Plow Truck - Sander/Oil (CF)		230,289		222,315			7,974		251,186
Buildings, Land, & Land Improvements		-							
Shop Floor Repair at overhead door		-							5,500
Salt Shed - overhead door O/S (CF)		-							24,013
County welcome sign (CF)		2,782		2,782					5,760
Lac La Nonne Shelter - Rafters		-		(476)			476		
6.25		3,650,768	234,907	1,167,946	-	1,822,510	425,404	-	4,015,263

County of Barrhead
November 2025 YTD Capital Report

CF - denotes carry forward

	EXPENDITURE YTD November 2025	FUNDING SOURCE						2025 BUDGET
		GENERAL REVENUES	RESERVES	FEDERAL GRANTS	PROVINCIAL GRANTS	SALE OF EQUIP	OTHER / UNKNOWN	
AIRPORT								
	-	-	-	-		-	-	-
WASTE MANAGEMENT								
Netting (CF)	-							12,500
Non-Compliance Rehab (Well Drilling, etc)	-							25,000
	-	-	-	-		-	-	37,500
UTILITIES								
Manola Pump House & Reservoir Upgrade (engineering)	62,784		62,784					69,350
Lac La Nonne Regional Sanitary Sewer Collection System	-							?
	62,784	-	62,784	-	-	-	-	69,350
AGRICULTURAL SERVICES								
2 ton spray truck	88,215		71,620			16,595		90,000
Spray system for 2 ton truck	46,600		46,600					48,000
Pasture sprayer (rental program)	13,443		10,809			2,634		15,000
Rental Quad Tank Sprayer	-							1,000
Plastic mulch applicator (rental program)	15,515		15,515					21,000
	163,772	-	144,543	-	-	19,229	-	175,000
PLANNING & DEVELOPMENT								
Environmental Reserve Plan 252 0617; 0.8476 acres	5,085						5,085	-
	5,085	-	-	-	-	-	5,085	-
TOTAL	4,028,066	234,907	1,520,931	-	1,822,510	444,633	5,085	4,798,999

County of Barrhead
November 2025 YTD Capital Report

	CONTRIBUTIONS TO CAPITAL RESERVES		CAPITAL RESERVES TO OPERATIONS		CAPITAL RESERVES TO CAPITAL (TCA)	
	YTD 2025 November	2025 BUDGET	YTD 2025 November	2025 BUDGET	YTD 2025 November	2025 BUDGET
ADMINISTRATION & GENERAL						
Computer & Equipment Reserve	96,000	96,000			(11,717)	(40,436)
Office	50,000	50,000				(20,000)
ERP System						
	146,000	146,000	-	-	(11,717)	(60,436)
FIRE						
ERC Equipment Reserve						
Fire Equipment Reserve	87,000	87,000				(428,450)
Emergency Response Bldg.	10,000	10,000				
Disaster						
	97,000	97,000	-	-	-	(428,450)
ENFORCEMENT						
CPO Equipment	98,776	30,000			(133,941)	(10,500)
	98,776	30,000	-	-	(133,941)	(10,500)
TRANSPORTATION						
P.W. Graders	527,769	527,769			(269,500)	(269,500)
P.W. Equipment	697,256	697,256			(622,571)	(607,717)
Aggregate Reserve	185,001	75,000				-
P.W. - Local Roads & Bridge Construction	1,145,836	1,235,046			(273,094)	(513,431)
Public Works Shop	50,000	50,000				(29,513)
Land Right of Way Reserve		-				(5,760)
Gravel Pit Reserve	15,000	32,000				-
County Welcome Sign					(2,782)	
	2,620,862	2,617,071	-	-	(1,167,946)	(1,425,921)

County of Barrhead
November 2025 YTD Capital Report

	CONTRIBUTIONS TO CAPITAL RESERVES		CAPITAL RESERVES TO OPERATIONS		CAPITAL RESERVES TO CAPITAL (TCA)	
	YTD 2025 November	2025 BUDGET	YTD 2025 November	2025 BUDGET	YTD 2025 November	2025 BUDGET
AIRPORT						
Airport	18,000	18,000				
	18,000	18,000	-	-	-	-
WASTE MANAGEMENT						
Landfill Equipment Reserve	25,000	25,000				(12,500)
Landfill	28,000	53,000				(25,000)
	53,000	78,000	-	-	-	(37,500)
UTILITIES						
Utility Officer Truck	7,000	7,000				
Offsite Levy Reserve - Neerlandia		-				
Offsite Levy Reserve - Manola		-				
Water & Sewer Capital Reserve	67,000	103,000			(62,784)	(69,350)
Regional Water & Sewer Lines / Future W&S Development	50,000	50,000				
Truck Fill		20,795				
Lagoons		17,954				
Future Development - Fire Suppression	21,885	21,885				
Kiel Sanitary		25,000		(1,500,000)		
	145,885	245,634	-	(1,500,000)	(62,784)	(69,350)

County of Barrhead
November 2025 YTD Capital Report

	CONTRIBUTIONS TO CAPITAL RESERVES		CAPITAL RESERVES TO OPERATIONS		CAPITAL RESERVES TO CAPITAL (TCA)	
	YTD 2025 November	2025 BUDGET	YTD 2025 November	2025 BUDGET	YTD 2025 November	2025 BUDGET
PLANNING & DEVELOPMENT						
Money in Lieu (of Municipal Reserve)	27,527	30,000				
	27,527	30,000	-	-	-	-
SUBDIVISION & LAND DEVELOPMENT						
Future Development		-				
	-	-	-	-	-	-
AGRICULTURAL SERVICES						
Ag Vehicle & Equipment	40,000	40,000			(144,543)	(165,000)
Ag Building	10,000	10,000				-
Ag Grain Bag Roller	755	2,000	(1,991)	(2,500)		
	50,755	52,000	(1,991)	(2,500)	(144,543)	(165,000)
TOTAL	3,257,804	3,313,705	(1,991)	(1,502,500)	(1,520,931)	(2,197,157)



COUNTY OF BARRHEAD NO.11
Elected Official Remuneration Report
For the Eleven Months Ending November 30, 2025

P

	Nov-25 YTD	2025 Budget	Budget Variance	% Variance
Division 1				
Doug Drozd (Reeve)				
<i># of per diems</i>	<i>31.50</i>	<i>31.50</i>	<i>0.00</i>	<i>0.00%</i>
Base salary	25,626.02	25,626.02	0.00	0.00%
Per diems	9,455.67	9,455.67	0.00	0.00%
Taxable mileage	1,424.16	1,424.16	0.00	0.00%
Benefits	7,461.70	7,461.70	0.00	0.00%
Salary and benefits	43,967.55	43,967.55	0.00	0.00%
Training and conventions	1,857.38	1,857.38	0.00	0.00%
	45,824.93	45,824.93	0.00	0.00%
Erick Munck (Reeve)				
<i># of per diems</i>	<i>11.00</i>	<i>19.00</i>	<i>8.00</i>	<i>42.11%</i>
Base salary	2931.08	5527.18	2,596.10	46.97%
Per diems	3301.98	5,703.42	2,401.44	42.11%
Taxable mileage	292.32	275.84	-16.48	-5.97%
Benefits	430.83	1671.09	1,240.26	74.22%
Salary and benefits	6,956.21	13,177.53	6,221.32	47.21%
Training and conventions	1,582.40	2,822.62	1,240.22	43.94%
	8,538.61	16,000.15	7,461.54	46.63%
Division 2				
Marvin Schatz (Deputy Reeve)				
<i># of per diems</i>	<i>35.00</i>	<i>35.00</i>	<i>0.00</i>	<i>0.00%</i>
Base salary	19,700.09	19,700.09	-0.00	0.00%
Per diems	10,506.30	10,506.30	0.00	0.00%
Taxable mileage	777.60	777.60	0.00	0.00%
Benefits	6,361.85	6,361.85	0.00	0.00%
Salary and benefits	37,345.84	37,345.84	-0.00	0.00%
Training and conventions	2,009.53	2,009.53	0.00	0.00%
	39,355.37	39,355.37	-0.00	0.00%
* Budget for Deputy Reeve Monthly pay reallocated from Division 2 to Division 6 for period Oct 21 - Dec 31, 2025				
Ray Crisler				
<i># of per diems</i>	<i>10.50</i>	<i>29.5</i>	<i>19.00</i>	<i>64.41%</i>
Base salary	1,575.46	2,970.87	1,395.41	46.97%
Per diems	3,151.89	8,855.31	5,703.42	64.41%
Taxable mileage	432.00	222.40	-209.60	-94.24%
Benefits	425.97	2,564.84	2,138.87	83.39%
Salary and benefits	5,585.32	14,613.42	9,028.10	61.78%
Training and conventions	1,582.40	3,790.47	2,208.07	58.25%
	7,167.72	18,403.89	11,236.17	61.05%
Division 3				
Ron Kleinfeldt				
<i># of per diems</i>	<i>34.00</i>	<i>34.00</i>	<i>0.00</i>	<i>0.00%</i>
Base salary	13,774.05	13,774.05	0.00	0.00%
Per diems	10,206.12	10,206.12	0.00	0.00%
Taxable mileage	993.60	993.60	0.00	0.00%
Benefits	5,254.18	5,254.18	0.00	0.00%
Salary and benefits	30,227.95	30,227.95	0.00	0.00%
Training and conventions	2,267.50	2,267.50	0.00	0.00%
	32,495.45	32,495.45	0.00	0.00%
Bill Chapman				
<i># of per diems</i>	<i>0.00</i>	<i>18.50</i>	<i>18.50</i>	<i>100.00%</i>
Base salary	1,575.46	2,970.87	1,395.41	46.97%
Per diems	0.00	5,553.33	5,553.33	100.00%
Taxable mileage	0.00	306.40	306.40	100.00%
Benefits	425.97	2,867.01	2,441.04	85.14%
Salary and benefits	2,001.43	11,697.61	9,696.18	82.89%
Training and conventions	1,582.40	2,732.50	1,150.10	42.09%
	3,583.83	14,430.11	10,846.28	75.16%

Division 4**Bill Lane**

<i># of per diems</i>	<i>33.50</i>	<i>33.50</i>	<i>0.00</i>	<i>0.00%</i>
Base salary	13,774.05	13,774.05	0.00	0.00%
Per diems	10,056.03	10,056.03	0.00	0.00%
Taxable mileage	1,180.80	1,180.80	0.00	0.00%
Benefits	3,377.87	2,336.36	-1,041.51	-44.58%
Salary and benefits	28,388.75	27,347.24	-1,041.51	-3.81%
Training and conventions	1,667.88	1,667.88	0.00	0.00%
	30,056.63	29,015.12	-1,041.51	-3.59%

Lorrie Jespersen

<i># of per diems</i>	<i>9.50</i>	<i>18.00</i>	<i>8.50</i>	<i>47.22%</i>
Base salary	1,575.46	2,970.87	1,395.41	46.97%
Per diems	2,851.71	5,403.24	2,551.53	47.22%
Taxable mileage	547.20	1,069.20	522.00	48.82%
Benefits	425.89	625.00	199.11	0.00%
Salary and benefits	5,400.26	10,068.31	4,668.05	46.36%
Training and conventions	1,582.40	3,832.12	2,249.72	58.71%
	6,982.66	13,900.43	6,917.77	49.77%

Division 5**Paul Properzi**

<i># of per diems</i>	<i>22.50</i>	<i>22.50</i>	<i>0.00</i>	<i>0.00%</i>
Base salary	13,774.05	13,774.05	0.00	0.00%
Per diems	6,754.05	6,754.05	0.00	0.00%
Taxable mileage	908.64	908.64	0.00	0.00%
Benefits	5,682.04	5,682.04	0.00	0.00%
Salary and benefits	27,118.78	27,118.78	0.00	0.00%
Training and conventions	1,782.02	1,782.02	0.00	0.00%
	28,900.80	28,900.80	0.00	0.00%

Chais Ellwein

<i># of per diems</i>	<i>6.50</i>	<i>18.50</i>	<i>12.00</i>	<i>64.86%</i>
Base salary	1,575.46	2,970.87	1,395.41	46.97%
Per diems	1,951.17	5,553.33	3,602.16	64.86%
Taxable mileage	180.00	591.36	411.36	69.56%
Benefits	430.83	2,265.05	1,834.22	80.98%
Salary and benefits	4,137.46	11,380.61	7,243.15	63.64%
Training and conventions	762.40	2,717.98	1,955.58	71.95%
	4,899.86	14,098.59	9,198.73	65.25%

Division 6 - Walter Preugschas (Deputy Reeve)

<i># of per diems</i>	<i>43.00</i>	<i>57.50</i>	<i>22.50</i>	<i>39.13%</i>
Base salary	16,027.31	18,023.07	1,995.76	11.07%
Per diems	12,907.74	17,260.35	4,352.61	25.22%
Taxable mileage	1,166.40	1,350.00	183.60	13.60%
Benefits	4,685.94	6,160.18	1,474.24	23.93%
Salary and benefits	34,787.39	42,793.60	8,006.21	18.71%
Training and conventions	2,389.97	5,000.00	2,610.03	52.20%
	37,177.36	47,793.60	10,616.24	22.21%

Division 7**Jared Stoik**

<i># of per diems</i>	<i>13.50</i>	<i>13.50</i>	<i>0.00</i>	<i>0.00%</i>
Base salary	13,774.05	13,774.05	0.00	0.00%
Per diems	4,052.43	4,052.43	0.00	0.00%
Taxable mileage	1,332.00	1,332.00	0.00	0.00%
Benefits	5,520.10	5,520.10	0.00	0.00%
Salary and benefits	24,678.58	24,678.58	0.00	0.00%
Training and conventions	283.92	283.92	0.00	0.00%
	24,962.50	24,962.50	0.00	0.00%

Tyson Bergsma

<i># of per diems</i>	<i>9.50</i>	<i>33.50</i>	<i>24.00</i>	<i>71.64%</i>
Base salary	1,575.46	2,970.87	1,395.41	46.97%
Per diems	2,851.71	10,056.03	7,204.32	71.64%
Taxable mileage	582.48	868.00	285.52	32.89%
Benefits	430.83	2,605.07	2,174.24	83.46%
Salary and benefits	5,440.48	16,499.97	11,059.49	67.03%
Training and conventions	1,582.40	4,027.51	2,445.11	60.71%
	7,022.88	20,527.48	13,504.60	65.79%



Public Works Director of Infrastructure Report December 16, 2025

Q

Graders

- Graders have been carrying out snow removal on the local roads as well as clearing the roads in hamlets and subdivisions.

Snow & Ice Removal

- Snowplow trucks have been running after every snowfall, including through the weekends, when necessary, to keep our paved roads clear of snow. Intersections and hills are being sanded as necessary, but due to the cold temperatures salt spreading has been minimal.

Brushing/Burning

- Brush piles were burnt at Job 25-740, which is on Twp Rd 624A near Vega. Once snow clearing operations are complete, staff will carry out burning at several other locations.

Labour

- Year-end inventory was carried out on our consumables (culverts, posts, wire, signs, etc.)
- Snow removal is being carried out around the PW yard as well as utility sites

Shop

- Repairs and maintenance are being carried out on the construction equipment, including scrapers, following the completion of their work.
- Gravel trucks are being brought into the shop for repair, maintenance, and CVIP inspections
- Year-end parts inventories are being carried out in the shop (oils, lubes, etc.)

Utilities

- Facilities are being cleaned up and prepped for winter operations
- All other testing and monitoring are being carried out as per normal operations




Barrhead Regional Fire Services
Fire Chief's Quarterly Report 2025 - Q# 3 Quarter

2025 - 3rd Quarter Fire Services Incidents

		COUNTY			COUNTY Total 2025	COUNTY Total 2024	TOWN			TOWN Total	TOTALS
Incident Type	Data	JUL	AUG	SEP			JUL	AUG	SEP		
ALARMS RINGING	Number of Incidents	2	3	3	8	8	4	6	4	14	22
	Time Total	1hr 59min	3hr 7min	1hr 54min	7hr 0min	4hr 24min	1hr 14min	2hr 20min	2hr 1min	5hr 35min	12hr 35min
AMBULANCE ASSIST	Number of Incidents	7	10	8	25	27	10	16	8	34	59
	Time Total	7hr 44min	10hr 16min	8hr 28min	26hr 28min	39hr 31min	5hr 38min	8hr 56min	3hr 34min	18hr 8min	44hr 36min
FIRE RESPONSE	Number of Incidents	1	2	3	6	1					6
	Time Total	1hr 4min	5hr 14min	5hr 6min	11hr 24min	4hr 31min					11hr 24min
GRASS/ WILDLAND	Number of Incidents	1	3	2	6	8		1	1	2	8
	Time Total	53min	4hr 32min	15hr 37min	21hr 2min	4hr 5min		40min	3hr 7min	3hr 47min	24hr 49min
OTHER	Number of Incidents		1	1	2		1			1	3
	Time Total		2hr 53min	2hr 38min	5hr 31min		53min			53min	6hr 24min
RESCUE	Number of Incidents										
	Time Total										
HAZARDOUS MATERIALS	Number of Incidents										
	Time Total										
Total Count	Number of Incidents	11	19	17	47	44	15	23	13	51	98
		11hr 40min	26hr 2min	33hr 43min	71hr 25min	52hr 31min	7hr 45min	11hr 56min	8hr 42min	28hr 23min	99hr 48min
					Q# 3 GRAND TOTAL Incidents						109
MOTOR VEH COLLISION (Alberta Transportation)	Number of Incidents	4	2	5	11	7					
	Time Total	7hr 13min	4hr 6min	8hr 19min	19hr 38min	11hr 17min					
MUTUAL AID Neighbours (Non-Billed)	Number of Incidents					1					
	Time Total					47min					
MUTUAL AID Provincial (Billed)	Number of Incidents					1					
	Time Total										

Q# 3 GRAND TOTAL Incidents

	<h1>Misty Ridge Ski Hill</h1>	
		Date Nov 19, 2025
<h2>Meeting Minutes</h2>		

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Attendance: Matthew, Daniella, Dee, Shelley, Gary, Greg, Damon, Jade (on behalf of Eric)

Call to Order: Matthew calls the meeting to order at 7:36 pm.

Approval of Agenda: Gary approves the agenda. All In favor (AIF).

Approval of Minutes: Shelley approves minutes, AIF.

Secretary Report:

Starlink account has been activated. Daniella needs to know where we are mounting it so she can order the appropriate hardware. They range from \$80-\$400 depending on what we need. Discussed putting it on the south end of the building. Daniella will order the appropriate mounting hardware.

Gift cards have arrived. Daniella is going to sit at Cruizu Smoothies during Christmas Light Up to sell them. She can also sell season passes. Daniella motions we give 10% discount until opening day on season passes. Shelley seconds. AIF. Daniella will take home the binders with all the season pass information in it, and get it up to date before opening day. A cleaning company has been contacted to come and clean the chalet prior to opening day. Cost is \$80/hr for 2 people to come, they supply the cleaning supplies. A motion was made in a text by Daniella to hire a cleaning company at the rate of \$80/hr to do the initial clean of the chalet. AIF via text.

Daniella updated the school booklet that was sent out to schools last year to invite them to the hill for field trips. Shelley now has the updated version and will send out to the schools soon. Busby has already inquired about a date.

Daniella has tried to get the online lessons figured out. It's proving to be a little more complicated. We will book lessons as we did last year for the time being. Jackie's email has been removed from the website and the mistyridgeskihill@gmail.com email will be added. This email will belong to the secretary of the ski hill moving forward and they can forward messages as needed. Saves from having to update all the booklets and websites with new emails each time a new board member takes over certain jobs. It is also used for the Starlink and Square accounts.

Treasurer Report:

-no formal report given due to computer issues

-charges this month: utilities, cheque for generator \$38, 850, totem \$4000 for used equipment, gift cards \$218.

-Nov 30 is slated as transfer day to have everything handed over to new treasurer.

-year end still at accountant

Operator's report:

-waiting for cool weather to make snow.


-Generator coming tomorrow.

-Matt will ask Danny to come and hook up the generator for us.

-need to find water leak yet, Damon to do this.

Old Business:

-Co-op grant: Daniella is meeting with Brittany from the PW Co-op on Monday to get some information on how to be successful in this. Daniella motions that we complete the work that is needed on the

	<h1>Misty Ridge Ski Hill</h1>	
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chalet regardless of whether we receive the grant up to a max of \$50, 000 (if no grant money received). Gary seconds. AIF. This work needs to be done.

- UFA agricultural community foundation grant via email: \$500
- Signs project: unable to get sign project info out yet due to computer issue. Will do so soon.
- update on County funding: ongoing.
- ski club: need to advertise for a coach. Daniella will put it on social media. Dee will put out flyers.
- night ski: still planning for new years

New Business:

- new rental equipment:** Matthew went to Jasper to pick up the new equipment from Totem. It all looks great and needs to be organized in the rental shop. Fort McMurray has some ski sets for sale. Daniella motions we order the 16 sets that we need to replace some of ours. Gary seconds. AIF.
- hill staff:** Employee packages were sent out on Monday with updated job descriptions. Daniella is working on the Employee Handbook and will have it completed before orientation day. We have a total of 17 lift attendants (14 new, 3 returning)
- kitchen staff:** we have Courtney Loitz who will oversee the kitchen. Kaydence will return and work in the concession. Emma (hired as a lift attendant) is also willing to train in the kitchen if needed.
- instructors: Carla Strydhorst, Randy Strydhorst, Jamie Kalmbach, Leah Kalmbach (not yet certified) for skiers; snowboarding: Meghan den Broeder
- invest money from Camp Creek: Dee will look into this once treasurer transfer is complete. Signed copy of minutes given to Dee for the bank.

Next Meeting Date: December 10, 2025 @ 7:30 pm.

Adjournment: Gary motions to adjourn at 8:34 pm. AIF.